

# **Annex – Implementation of General Assembly Resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system (QCPR):**

## **Monitoring and reporting framework**

**Office of Intergovernmental Support and Coordination for Sustainable Development  
Department of Economic and Social Affairs  
United Nations**

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## QCPR MONITORING AND REPORTING FRAMEWORK

Funding Compact commitments are dispersed throughout the framework and are shaded in blue so that they are easily identifiable.

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
<b>I. Aligning planning of the UN development system to the 2030 Agenda</b>					
<b>A. Alignment with national needs and priorities</b>					
1	Fraction of voluntary national reviews by programme countries that were presented at the high-level political forum that have benefited from the support of entities of the UNDS	(2017) 88% (35/40)	93% (53/57)	2019	PCG survey
2	Fraction of UN country teams that have assisted Governments in producing a national Sustainable Development Goal report	(2015) 91% (31/34)	92% (44/48)	2019	DCO
3	Percentage of programme country Governments that consider the activities of the UNDS to be closely aligned with national needs and priorities:	(2015) 86%	81%	2019	PCG survey
4	Percentage of UN country teams with a: <ul style="list-style-type: none"> <li>i. Joint national/UN steering committee chaired by the Government</li> <li>ii. Signed CF/UNDAF at the outcome level with legal text as appropriate or equivalent</li> </ul>	(2015) 42% 38%	61% 78%	2019	DCO
5	Percentage of programme country Governments that “agree” that the UN country team engages as much as possible with <ul style="list-style-type: none"> <li>i. Parliamentarians</li> <li>ii. Civil society</li> <li>iii. International financial institutions</li> <li>iv. Bilateral and multilateral actors</li> <li>v. Private sector</li> <li>vi. Women groups</li> </ul>	(2017) 62% 88% 68% 85% 56% ..	65% 87% 63% 73% 61% 85%	2019	PCG survey

<sup>1</sup> “FC” in this column denotes that indicator is part of the Funding Compact.

<sup>2</sup> Baseline refers to the last known value at the time that the 2016 QCPR was adopted. For indicators that were developed after the 2016 QCPR whose value could not be known at that time, the baseline refers the first measurement of the new indicator. The date/year refers to when the measurement was taken.

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	vii. Youth viii. People living with disability	.. ..	86% 78%		
6	Percentage of UN country teams with result groups (chaired by heads of agencies) aligned with national coordination mechanisms [UN Sustainable Development Group standard operating procedures]	(2015) 53%	75%	2019	DCO
7	Fraction of UN country teams that have supported Governments: i. To mainstream the Sustainable Development Goals into national development plans; ii. On Sustainable Development Goal measurement and reporting; iii. With general orientation on the Sustainable Development Goals; iv. With requests on specific SDGs (of those UNCTs that have had support requested from them)	(2017) 99% (99/100)  98% (93/95) 99% (103/104) 99% (84/85)	97% (88/91)  99% (103/104) 100% (96/96) 100% (75/75)	2019	DCO
8	Percentage of programme country Governments that “agree” that the UNDS provides evidence-based policy advice tailored to national needs and priorities:	(2017) 93%	87%	2019	PCG survey
9a	Percentage of resident coordinators stating that the UN country team generally provides policy advice that is developed through a: i. Single-entity process ii. Coordinated process iii. Integrated process	(2017)  21% 66% 13%	17% 72% 11%	2019	RC Survey
9b FC	Fraction of programme country Governments that “agree” that the UNDS provides <b>integrated</b> policy advice tailored to national needs and priorities [target (2021): 100%]	(2017) 79%	77%	2019	PCG survey
	<b>1. Poverty eradication and leaving no one behind</b>				
10a	Fraction of entities of the UNDS (as applicable) that i. outline in their strategic plan how they plan to mainstream poverty eradication ii. address the goal of poverty eradication in their strategic plan	(2017) 92% (22/24)  96% (24/25)	93% (28/30)  Fulfilled	2019	HQ survey
10b	Fraction of entities of the UNDS that outline how they will target the furthest behind first:	(2017)			

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	<ul style="list-style-type: none"> <li>i. In their strategic plan</li> <li>ii. In their annual reporting to their governing body</li> </ul>	96% (23/24) 71% (17/24)	90% (26/29) 86% (25/29)	2019	HQ survey
11	Percentage of programme country Governments indicating that poverty eradication (SDG 1) is among one of the five SDGs where the contribution of the UNDS has been especially significant over the past two years	(2017) 53%	47%	2019	PCG survey
12	Percentage of CF/UNDAFs that outline how they will target reaching the furthest behind first	(2017) 86%	80%	2019	RC survey
13	Percentage of programme country Governments that “agree” that the UN ensures adequate attention and resources are given to the development needs of the poorest and most vulnerable in society:	(2017) 91%	79%	2019	PCG survey
14	Fraction (%) of joint programmes that include addressing inequalities (SDG 10)	(2015) 36/365 (10%)	155/493 (31%)	2019	DCO
15	Percentage of CF/UNDAFs that substantively address the needs of persons with disabilities	(2017) 65%	69%	2019	RC survey
16	Percentage of UN country teams that have in the past year: <ul style="list-style-type: none"> <li>i. Completed a human rights analysis;</li> <li>ii. Developed a strategy to address the issues identified in the human rights analysis and taken subsequent action to address the issues set out in the human rights analysis</li> </ul>	(2015) 47% (61/131) 59% (36/61)	55% (72/130) 50% (36/72)	2019	DCO & OHCHR
17	Percentage of UN country teams that have in the past year: <ul style="list-style-type: none"> <li>i. Supported the Government to develop a report for the universal periodic review</li> <li>ii. Facilitated follow-up of the universal periodic review recommendations by the Government</li> <li>iii. Supported the Government to develop a report for the human rights treaty bodies</li> <li>iv. Facilitated follow-up of the treaty body recommendations by the Government</li> <li>v. Supported the Government in preparing for the visits of special procedures mandate holders</li> </ul>	(2015) 63% 92% 62% 74% 45%	55% 55% 65% 76% 45%	2019	DCO & OHCHR

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	vi. Facilitated follow-up of the recommendations of special procedures mandate holders by the Government	44%	49%		
18	Percentage of UN country teams that have drawn on human rights recommendations to inform UN analysis, programming and advocacy strategies from the following i. Universal periodic review ii. Human rights treaty bodies iii. Special procedures mandate holders to inform UN analysis programming or advocacy strategies	(2015) 66% 75% 34%	52% 85% 58%	2019	DCO
19	Strategy developed for enhanced resident coordinator/UN country team engagement with human rights mechanisms	N/A	Developed	2020	DCO
20	Percentage of resident coordinators indicating that UNCT members consult with them on exceptional and sensitive cases related to their normative agenda	N/A (new)	88%	2019	RC survey
<b>2. Capacity Development</b>					
21a	Percentage of programme country Governments that “agree” that the UNDS uses national systems wherever possible	(2015) 67%	66%	2019	PCG survey
21b	Percentage of resident coordinators who “agree” that the UNDS is using parallel implementation units <sup>3</sup> as little as possible	(2015) 62%	69%	2019	RC survey
22a	Percentage of programme country Governments that “agree” that the UNDS entities have contributed to strengthening of national capacities in: i. Planning ii. Management iii. Evaluation iv. Statistics	(2017) 89% 76% 75% 80%	83% 59% 66% 92%	2019	PCG survey
22b	Percentage of resident coordinators who “agree” that the UNDS entities has contributed to the strengthening of national capacities in: i. Planning ii. Management	(2017) 98%	95%	2019	RC survey

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	iii. Evaluation iv. Statistics	90% 84% 96%	89% 78% 97%		
23	Fraction of UN country teams: i. That provide support to national statistical capacity ii. That provide this support through an inter-agency effort	(2015) 95% (125/131) 62% (77/125)	99% (128/130) 76% (97/128)	2019	DCO
24	Average number of participating entities in the inter-agency effort on national statistical capacity	6	8	2019	DCO
25	Percentage of UN country teams that state they have access to “adequate” official government data on: i. Income level ii. Sex iii. Age iv. Disability v. Ethnicity vi. Religion vii. Race	(2017) 60% 59% 61% 28% 32% 43% 30%	50% 46% 58% 25% 33% 42% 30%	2019	RC survey
26a	Percentage of programme country Governments that state that the UN works “more closely” together to support capacity-building on disaggregated data collection and analysis compared with four years earlier	(2017) 66%	70%	2019	PCG survey
26b	Percentage of resident coordinators indicating that entities of the UNDS work closer together on support for capacity-building on disaggregated data collection and analysis compared with four years earlier	(2017) 78%	80%	2019	RC survey
27	Fraction of UN country teams that participate in the Government’s formal mechanisms to coordinate statistical development efforts with development partners (of those Governments that have such mechanisms according to the country team)	(2015) 69/79 (87%)	82/90 (91%)	2019	DCO
<b>B. Reinforcing a tailored response to different groups of countries</b>					

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
28	A review of multi-country offices carried out and presented to ECOSOC	N/a [new]	Completed and presented	2019	UNDS Transition Team
29	Number of Member States providing at least: i. 0.15% ii. 0.20% of gross national income as ODA to least developed countries	(2014) 8 6	5 5	2018	OECD database
30a	Percentage share of <b>total</b> country-level programme expenditures spent in: <sup>4</sup> i. Least developed countries ii. Landlocked least developed countries iii. Middle-income countries iv. Small island developing States v. Africa vi. Countries with a humanitarian response plan	(2015) 47.2% 24.2% 58.0% 2.7% 45.8% 48.3%	47.6% 24.9% 51.2% 2.7% 41.4% 51.3%	2018	DESA
30b	Percentage share of <b>core</b> country-level programme expenditures spent in: <sup>5</sup> i. Least developed countries ii. Landlocked least developed countries iii. Middle-income countries iv. Small island developing States v. Africa vi. Countries with a humanitarian response plan	(2015) 38.5% 20.3% 63.2% 3.8% 40.3% 40.4%	49.3% 26.3% 53.9% 4.9% 49.5% 39.4%	2018	DESA
31a	Technology Bank for the Least Developed Countries operationalized (yes/no)	N/A	Operationalized	Sept 2017	Technology Bank
31b	Annual contributions provided to the Technology Bank	(2017) \$2.45 million (2017)	\$3.00 million	2019	Technology Bank

<sup>4</sup> Disaggregation lists overlap groupings, i.e. some countries will fall into two or more categories.

<sup>5</sup> Ibid

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
32	Fraction of programme country Governments recently graduated or scheduled to graduate from least developed country status that “agree” that the UNDS has provided effective support in the formulation of their national transition strategies: i. Agree ii. Disagree	(2017)  5/6 1/6	  2/2 0/2	2019	PCG survey
33	Total number of filled coordinator positions versus designated positions: i. Deputy Special Representatives of the Secretary-General/Resident Coordinators/Humanitarian Coordinators ii. Resident coordinators/humanitarian coordinators iii. Resident coordinators iv. Humanitarian coordinators	n/a	11/11 15/18 84/97 0/0	2019	DCO (i-iii) OCHA (iv)
34	Fraction of UN missions that have: i. an Integrated Strategic Framework with joint structures in place between the Mission and the UNCT; ii. a joint plan for drawdown and/or withdrawal of the UN mission	(2017) n/a [new] 2/25	16/27 5/27	2019	DCO
33	Fraction of UN country teams (as applicable <sup>6</sup> ) in countries in conflict or post-conflict situations with an institutionalized and government-led mechanism or mechanisms to coordinate development and peacebuilding efforts that are supported by the country team	87% (46/53)	89% (47/53)	2019	RC survey
34	Fraction of UN country teams that support national mechanisms to coordinate development and peacebuilding efforts (of those country teams for which sustaining peace constitutes part of their activities)	55% (28/51)	56% (30/54)		RC survey
35a	Fraction of programme country Governments that state there is “close collaboration” among entities of the UNDS engaged across development, disaster risk reduction, humanitarian action and sustaining peace (as applicable <sup>7</sup> ): i. Close collaboration ii. Not close collaboration	(2017)  88% (96/109) 12% (13/109)	  82% (82/100) 13% (13/100) <sup>8</sup>	2019	PCG survey

<sup>6</sup> Self-assessed by the respondents of the survey.

<sup>7</sup> Ibid

<sup>8</sup> 5% responded “don’t know”



# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
35b	Fraction of resident coordinators that state there is “close collaboration” among entities of the UNDS engaged across development, disaster risk reduction, humanitarian action and sustaining peace (as applicable <sup>9</sup> ) i. Close collaboration ii. Not close collaboration	n/a [new]		2019	RC survey
			97% (95/98) 3% (3/98)		
36	Fraction of UN country teams that provide: i. Support for national disaster risk reduction efforts ii. Disaster risk reduction support in an inter-agency effort	(2016) 89% (116/131) 81% (94/116)	93% (121/130) 86% (104/121)	2019	DCO
37	Fraction of UN country teams that participate in the Government’s formal mechanism that coordinates disaster risk reduction efforts with development partners	(2016) 95% (87/92)	92% (94/102)	2019	DCO
38	Percentage of programme country Governments that report annually on progress on disaster risk reduction	(2018) 40%	60%	2019	UNISDR
39	Fraction of UN country teams in countries that had a humanitarian crisis within the past year where UN development and humanitarian actors have worked together to undertake: i. Joint conflict analysis ii. Joint planning for collective outcomes iii. Joint programming iv. Joint monitoring and evaluation v. Joint coordination mechanisms	(2017) 55% (28/51) 78% (40/51) 67% (34/51) 67% (34/51) 78% (40/51)	58% (29/50) 80% (40/50) 82% (41/50) 72% (36/50) 84% (42/50)	2019	DCO
40	Fraction of programme country Governments (as applicable <sup>10</sup> ) that state that the resident coordinator/humanitarian coordinator has provided a joint, impartial, comprehensive assessment of humanitarian and development needs.	(2017) 53% (45/85)	29% (30/103)	2019	PCG survey
41	Fraction of multi-year humanitarian response plans with content that are harmonized with CF/UNDAFs	n/a [new]	11/11	2019	DCO
42	Percentage of CF/UNDAFs that explicitly incorporate elements relating to sustaining peace and peacebuilding	(2017) 43%	57%	2019	DCO

<sup>9</sup> Ibid<sup>10</sup> Ibid

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
43	Fraction of CF/UNDAFs that substantively address: i. Disaster and climate risk reduction ii. The drivers of needs, risks and vulnerability iii. Sustaining peace (as applicable <sup>11</sup> )	(2017) 92% (94/102) 93% (95/102) 77% (48/62)	92% (103/112) 92% (103/112) 71% (60/85)	2019	DCO
44	Fraction of resident coordinators in countries with humanitarian assistance needs who “agree” that members of the UN country team regularly report to the resident coordinator in relation to CF/UNDAF, in a way that ensures strong coherence of development and humanitarian activities	(2017) 89/109 (82%)	84/89 (94%)	2019	RC survey
45	Number of new (since 1 Jan 2017): i. Tools ii. Guidelines iii. Monitoring mechanisms (cumulative) issued to enhance coordination between development and peacebuilding efforts.	N/A	2 14 ..	2019	DCO/ OCHA/ UNDP
46	Guidance to support implementation and operational coherence between the sustainable development and sustaining peace agendas developed that cover: i. Integrated multidimensional situation analysis and planning ii. Sustaining peace, prevention, recovery, resilience and peacebuilding at the country level	(2018)  N/A N/A	Developed Developed	Dec 2018	DCO
<b>II. Improving the functioning of the UN development system to maximize the impact</b>					
<b>A. A reconfigured UNDS</b>					
<b>i. Repositioning the UNDS</b>					
47	Report of the Secretary-General on improving the accountability and overall coordination of the entities of the UNDS and their oversight by Member States:	(2016)  n/a	Presented	June 2017	EOSG

<sup>11</sup> Ibid

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	<ul style="list-style-type: none"> <li>i. Presented to ECOSOC for its consideration by end June 2017 [yes/no – date]</li> <li>ii. Presented to the General Assembly at its seventy-second session for review and further action [yes/no – date]</li> </ul>	n/a	Presented	Oct. 2017	
48	<p>Fraction of entities of the UNDS that have planning and budgeting cycles aligned with the time frame of the quadrennial comprehensive policy review:<sup>1</sup></p> <ul style="list-style-type: none"> <li>i. Fully aligned</li> <li>ii. Partially aligned</li> <li>iii. Not aligned</li> </ul>	(2017)		2019	HQ survey
		14/27	13/30		
		5/27	13/30		
		8/27	4/30		
49	<p>Fraction of entities of the UNDS reporting to their governing bodies on implementation of the 2016 quadrennial comprehensive policy review</p> <ul style="list-style-type: none"> <li>i. Funds and programmes</li> <li>ii. Specialized agencies</li> <li>iii. Other entities</li> </ul>	(2017)		2019	HQ survey
		6/9	7/9		
		5/8	2/8		
		6/12	7/13		
50	A system-wide outline of present functions and existing capacities of all entities of the UNDS carrying out operational activities for development with recommendations carried out by June 2017	n/a [new]	Completed	2017	EOSG
51	Options for aligning funding modalities with the functions of the UNDS developed by end 2017 and presented for consideration at the operational activities for development segment of the 2018 session of ECOSOC	n/a [new]	Completed	2017	EOSG
52	A system-wide strategic document translating recommendations of the system-wide outline into actions developed by end 2017 and submitted for consideration by Member States at the operational activities for development segment of the 2018 session of ECOSOC	n/a [new]	Completed	2017	EOSG
53	Revised system-wide strategic document submitted to ECOSOC in 2019 for consideration by Member States (yes/no – date)	n/a [new]	Completed	2019	UNDS transition team

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
54	Implementation plan for the reinvigorated resident coordinator system presented to the General Assembly	n/a [new]	Completed	Sep 2018	UNDS transition team
55	Comprehensive proposal on further improvements to resident coordinator system presented to: i. ECOSOC for its recommendations by end 2017 ii. The General Assembly at its seventy-second session for further action	n/a [new]	Completed Completed	Dec 2017	EOSG
56	Functions of the resident coordinator and the UNDP resident representative have been separated	n/a [new]	Completed	Dec 2018	EOSG
57	Geographic diversity of resident coordinators from programme countries: i. Asia/Pacific ii. Arab States iii. Europe and the Commonwealth of Independent States iv. Latin America and the Caribbean v. Africa vi. Total	(2016) 6% 4% 1% 10% 18% 39%	9% 5% 2% 9% 21% 46%	2019	DCO
58	Average number of resident coordinator office staff per country (not including the resident coordinator), by programme country expenditure: i. All ii. Large iii. Medium iv. Small	(2016) 1.6 2.0 1.7 1.4	4.63 4.74 4.64 4.59	2019	DCO
59	Resident coordinator offices staffing (% recruited) in the following job functions i. strategic planning/RCO team leader ii. economist iii. programme communication and advocacy iv. data management and results monitoring/reporting v. partnerships and development finance	n/a [new]	75% 73% 72% 78% 71%	2020	DCO
60	Percentage of resident coordinators that state they have completed their SDG certification (i.e. SDG Primer course)	n/a [new]	SDG Primer launched	Feb 2020	DCO

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	<b>2. The Monitoring and Accountability Framework (MAF)</b>				
	<b>i. The MAF at Entity level</b>				
61	UNSDG endorsed Management and Accountability Framework <ul style="list-style-type: none"> <li>▪ Global level</li> <li>▪ Regional level</li> <li>▪ Country-level</li> </ul>	n/a [new] n/a [new] n/a [new]	To be finalized To be finalized Endorsed	2019	DCO
62	New dispute resolution mechanism developed and implemented [yes/no – date]	n/a [new]	Yes	March 2019	DCO
63	Annual summary of disputes and resolutions, along with lessons learned, circulated to UNSDG members	n/a [new]	No		DCO
64	Protocol for country engagement by Secretariat entities and non-resident agencies endorsed by the UN Sustainable Development Group	n/a [new]	Endorsed CF guidance	2019	DCO
65	Percentage of resident coordinators who “agree” they are informed of all in-country activities of non-resident entities:	n/a [new]	91%	2019	RC survey
66	Percentage of resident coordinators who “agree” that the resident coordinator has sufficient access to the expertise available within the UNDS:	(2017) 73%	75%	2019	RC survey
67	Percentage of programme country Governments that find it “easy” to access technical expertise from across the UN system: <ul style="list-style-type: none"> <li>i. Easy</li> <li>ii. Very easy</li> </ul>	(2017)  66% 5%	  65% 5%	2019	PCG survey
68	Fraction of entities of the UNDS recognizing reporting obligations to the resident coordinator on: <ul style="list-style-type: none"> <li>i. Planning</li> <li>ii. Resource mobilization</li> <li>iii. Programme implementation performance</li> </ul>	 14/29 (2017) 12/29 (2017) 17/25 (2015)	 12/19 11/19 12/19	2019	HQ survey
69	Fraction of entities that have updated the job descriptions of UNCT heads to recognize the role of the resident coordinator, as outlined in resolution 72/279 and the MAF	n/a [new]	11/25	2019	HQ survey

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
70	Percentage of resident coordinators who “agree” that UN system field representatives enjoy sufficient delegated authority to respond effectively and efficiently to national needs and priorities:	(2017) 86%	85%	2019	RC survey
	<b>ii. The MAF at Country level</b>				
	<b>Programme Countries Governments’ perspective</b>				
71 FC	Percentage of programme country Governments that “agree” that there is an improved focus on <b>common results</b> among entities of the UNDS at the country level in the past year [target (2021): 100%]:	(2017) 85%	74%	2019	PCG survey
72	Percentage of programme country Governments that “agree” that the resident coordinator has helped to minimize <b>duplication of efforts</b> among the entities of the UNDS:	(2017) 77%	59%	2019	PCG survey
73 FC (ii only)	Percentage of programme country Governments that “agree” that the resident coordinator: i. effectively <b>leads and coordinates</b> the strategic support by the UN country team for national plans and priorities ii. has sufficient <b>prerogative</b> to effectively fulfil her/his mandate [target (2021): 100%] iii. has effectively demonstrated <b>impartiality</b> iv. has effectively demonstrated <b>management skills</b> :	(2017) 92% 83% 88% 85%	79% 71% 70% 74%	2019	PCG survey
74	Percentage of resident coordinators that agree that, as a general rule, they are invited to participate in meetings with high level delegations and/or events of UNDS entities.	n/a [new]	84%	2019	RC survey
	<b>Resident Coordinators’ perspective</b>				
75	Percentage of resident coordinators who “agree” that they are fully empowered within the UN country team to: i. Make final decisions on the strategic objectives in the CF/UNDAF ii. Substantially increase common resource mobilization iii. Distribute common resources iv. Inform country-level presence and leadership profiles of UN country team members	(2017) 86% 66% 61% ..	96% 72% 75% ..	2019	RC survey

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
76a	Percentage of resident coordinators who “agree” that they have the <b>prerogative</b> to avoid duplication of efforts:	(2017) 48%	57%	2019	
76b	Percentage of resident coordinators who “agree” that they have the <b>capacity</b> to avoid duplication of efforts:	(2017) 60%	71%	2019	
77	Percentage of resident coordinators that state that: i. All ii. Most iii. Some iv. Zero UNCT members involve them in key stages of agency-specific strategic planning and formally solicit their feedback on the alignment of their CPDs to the UN Cooperation Framework.	n/a [new]	9% 20% 57% 15%	2019	RC survey
78	Percentage of resident coordinators who “agree” that they receive sufficiently regular and useful information from UN country team members to ensure effective communication with the Government regarding activities of the UNDS in the field:	(2017) 69%	71%	2019	RC survey
79a	Percentage of resident coordinators who “agree” that all UN country team members report to the resident coordinator regularly on: i. Resource mobilization ii. Programme implementation performance of CF/UNDAF elements led by the entity iii. Their individual activities iv. Collective results based on the CF/UNDAF	(2017) 29% 79% n/a n/a	37% 78% 58% 85%	2019	RC survey
79b	Percentage of resident coordinators who “agree” that, in general, the reporting they receive from UN country team heads is of: i. High quality ii. Sufficient scope and depth iii. Relevance iv. Sufficient frequency	n/a [new]	66% 65% 86% 51%	2019	RC survey
80	Percentage of UN country teams with joint workplans of results groups that are aligned with CF/UNDAF and signed by all involved entities [UN Sustainable Development Group standard operating procedures]	(2015) 24%	58%	2019	RC survey

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
81	Percentage of resident coordinators that “agree” that there is an improved focus on common results among entities of the UNDS at the country level in the past year:	(2017) 95%	91%	2019	RC survey
82	New Cooperation Framework guidelines, in response to General Assembly resolution 72/279, have been endorsed by the UN Sustainable Development Group [yes/no – date]	n/a [new]	Yes	June 2019	DCO
83a	Percentage of resident coordinators indicating that: i. All ii. At least 75% of the country programme documents are in alignment with the CF/UNDAF or equivalent planning document	n/a [new]	23% 79%	2019	RC survey
83b	Fraction of resident coordinators that state that i. 100% ii. 75–99% iii. 50–74% iv. 35 to 49% v. 20 to 34% vi. Less than 20% of country programme documents are aligned to CF/UNDAF:	n/a [new]	23% 56% 15% 4% 1% 1%	2019	RC Survey
84 FC	Fraction of resident coordinators that state that at least 75% of country programme documents are aligned to the CF/UNDAF in their country [target (2021): 100%]	n/a [new]	79%	2019	RC survey
85	Average number of months for the i. CF/UNDAF ii. UN Sustainable Development Cooperation Framework (CF) preparation process (from the finalization of the road map until the date of signature by the Government)	(2016) 14 months n/a	15 months 13 <sup>12</sup> months	2019	DCO
86	Percentage of resident coordinators who formally contribute to the performance assessment of: i. Less than one third ii. Between one and two thirds	(2017) 65% 19%	86%	2019	RC survey

<sup>12</sup>The Guidance (issued in June 2019) is piloted in 2020. The planned gradual reduction of the Cooperation Framework design period is expected to materialize gradually and based on country-specific contexts



#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	iii. More than two thirds of resident UN country team heads	16%	8%	3%	
<b>3. Country Configuration</b>					
87	Average number of resident UN country team members in countries, disaggregated by programme country expenditure: <sup>13</sup> i. All ii. Large iii. Medium iv. Small	(2016) 12.0 16.4 13.4 9.0	11.0 16.0 13.8 7.2	2018	DCO
88a	Percentage of programme country Governments that “agree” that: i. The UNDS presence is adequately tailored for meeting the specific challenges of the country ii. There is a clear division of labour among entities of the UNDS at the country level	(2017) 86% 63%	76% 54%	2019	PCG survey
88b	Percentage of resident coordinators who “agree” that: i. The UNDS presence is adequately tailored for meeting the specific challenges of the country ii. There is a clear division of labour among entities of the UNDS at the country level	(2017) 75% 63%	68% 64%	2019	RC survey
89	Percentage of programme country Governments that “agree” that: i. The staff in the UN country team has the right mix of capacities and skills to support the country’s development ii. The UN country team heads of agencies have the highest standards of leadership skills	(2017) 76% 85%	84% 77%	2019	PCG survey
90a	Percentage of programme country Governments that “agree” that the UNDS presence: i. Is flexible ii. Is cost effective iii. Operates collaboratively	(2017) 86% 67% 86%	75% 57% 80%	2019	PCG survey

<sup>13</sup> For analytical purposes, some indicators are disaggregated by country-level operational activities for development programme expenditures in 2018. There are 30 “large” programme countries with expenditures over \$200 million, 46 medium-sized programme countries (more than \$50 million and less than \$200 million in expenditures) and 81 “small” programme countries with expenditures under \$50 million. For a full breakdown of country-level expenditures, see the online statistical annex on funding data <http://...>

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
90b	Percentage of resident coordinators who “agree” that the UNDS presence:	(2017)		2019	RC survey
	i. Is flexible	70%	83%		
	ii. Is cost effective	56%	61%		
	iii. Operates collaboratively	89%	91%		
91	Percentage of resident coordinators who “agree” that the UN country team has reduced overlap and duplication of work in the past four years:	(2017) 84%		2019 87%	RC survey
92a	Percentage of resident coordinators who indicate that the UN country team has reviewed and reconfigured its profile on the basis of a needs-based tailored country presence dialogue held between the Government and the UNDS, facilitated by the resident coordinator	n/a [new]	23%	2019	RC survey
92b	Percentage of programme country Governments that state a dialogue on country presence was held between the Government and the UNDS, facilitated by the resident coordinator	n/a [new]	64%	2019	PCG survey
<b>B. Regional Dimension</b>					
93	Options, on a region-by-region basis, for longer-term reprofiling and restructuring of the regional assets of the UN presented to ECOSOC [yes/no – date]	n/a [new]	Presented	2019	UNDS transition team/ Secretary-General’s Special Advisor on UN reform
94	Percentage of resident coordinators who report that CF/UNDAF includes an integrated analysis of regional and transboundary issues	n/a [new]	46%	2019	RC survey
95	Percentage of new resident coordinators (in the previous year) who undertook familiarization visits to a regional commission and key regional offices during the first six months of their appointment	n/a [new]	40%	2019	RC survey
96	Fraction of regions where regional coordination mechanisms and regional UNSDG teams held meetings jointly or back-to-back	n/a [new]	5/5	2019	RCM/ R-UNSDG

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
97	Regional commission is a member of the regional UN Sustainable Development Group peer support group mechanism for CF/UNDAF development and review [yes/no]: i. Africa ii. Arab States iii. Asia/Pacific iv. Europe and the Commonwealth of Independent States v. Latin America and the Caribbean	(2018) Yes Yes Yes No Yes	Yes Yes Yes Yes Yes	2019	RCM/ R-UNSDG
98	Number of UN Sustainable Development Group entities that participated in the most recent Regional Sustainable Development Forum: i. Africa ii. Arab States iii. Asia/Pacific iv. Europe and the Commonwealth of Independent States v. Latin America and the Caribbean	(2018) 11 n/a 22 15 n/a	15 22 22 23 23	2019	R-UNSDG/ Regional commissions
99	Fraction of regions with a current publicly available repository of inter-agency knowledge products	(2018) 1/5	3/5	2019	RCM/ R-UNSDG
100	Coordinated publications strategy established at the regional level to reduce duplication of knowledge products [yes/no - date]	n/a	No	2019	RCM/ R-UNSDG
101	Number of joint regional coordination mechanism/regional UN Sustainable Development Group regional common positions (papers) to advocate on key development issues: i. Total ii. Africa iii. Arab States iv. Asia/Pacific v. Europe and Central Asia vi. Latin America and the Caribbean	8 (2015) - 4 (2017) 3 (2017) 1 (2017) -	13 0 4 5 3 1	2019	RCM/ R-UNSDG
102	Percentage of resident coordinators who stated that the UN country teams benefited "to a moderate extent" from the regional commissions': i. Normative and policy support work ii. Technical expertise iii. Platforms for policy discussion and exchange of experience	(2017) 26% 31% 31%	70% 65% N/A	2019	RC survey

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	iv. Regional SDGs follow-up and review activities	N/A	58%		
103	Percentage of resident coordinators who stated that the UN country teams benefited “to a moderate extent” from the regional offices of the UNDS entities’: i. Normative and policy support work ii. Technical expertise iii. Platforms for policy discussion and exchange of experience iv. Regional SDGs follow-up and review activities	n/a [new]	67% 67% N/A 49%	2019	RC survey
104	Percentage of UN country teams in which the relevant regional commission is a member	(2015) 24%	31%	2020	DCO
105a	Percentage of resident coordinators that “agree” that the regional UN Sustainable Development Group (R-UNSDG) provide effective support on the regional or subregional issues of the greatest relevance to the country:	(2017) 76%		2019	RC survey
105b	Percentage of programme country Governments stating that their regional commission provides “effective” support on the regional or subregional issues of the greatest relevance to the country:	(2017) 57%	61%	2019	PCG survey
<b>C. Common Business Services &amp; Back-office Functions</b>					
<b>1. Headquarters and entity-level</b>					
106	Fraction of entities of the UNDS with a documented risk assessment policy that includes: i. Security risks ii. Medical risks iii. Information technology disaster recovery risks iv. Business continuity risks	(2017) 24/29 20/29 23/29 23/29	19/21 17/21 20/21 21/21	2019	HQ survey
107	Median percentage policy compliance rate of risk assessment policy for entities of the UNDS (once policy has been developed)	n/a	n/a		
108 FC	Percentage of entities of the UNDS that report to their respective governing bodies on efficiency gains [target (2021): 100%]	12/29 (41%) (2018)	9/25 (36%)	2019	HQ survey

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
109	Fraction of entities of the UNDS that presented plans to their governing bodies for intra-agency rationalization of business operations	(2015) 10/25	7/21	2019	HQ survey
110	Fraction of entities of the UNDS that report to their respective governing bodies on efficiency savings through collaborative procurement [target (2021): 100%]	(2017) 12/29	10/26	2019	HQ survey
111	Percentage of resident coordinators who state that they have received “adequate” support from UNDCO on: i. Change management information on the repositioning ii. Common Country Analysis iii. Interface on the H-D-P nexus iv. The CF development process v. Common business operations vi. Implementation of the MAF vii. RCO staffing viii. UNCT configuration ix. RC performance appraisal x. UNCTs Head of Agency performance appraisal xi. Dispute resolution mechanisms	n/a [new]		2019	RC survey
112	Percentage of UN country teams that have: i. A country communications group (chaired by a head of agency) ii. A joint communications strategy approved by the UN country team and monitored and reported on in the country results report iii. Operations costs and budgets integrated into the overall medium-term common budgetary framework [UN Sustainable Development Group standard operating procedures]	(2015) 59% 44% 11%	76% 69% 25%	2019	DCO
<b>2. Common Premises</b>					
113	Number of: i. Total office premises ii. Single entity office premises (percentage) iii. Common office premises (percentage)	(2018) 2286 83% 17%	tbd <sup>14</sup>	2020	DCO

<sup>14</sup> Data will be available in May 2020

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
114a	Strategy to increase percentage of common premises from 16% to 50% by 2021 endorsed by UN Sustainable Development Group [yes/no – date]	n/a	No strategy	March 2020	DCO
114b FC	Number (and percentage share) of common premises [target (2021): 1,000 (or 50% of all premises)]	430 (17%) (2017)	tbd <sup>15</sup>	2020	DCO
115a	Average number of common premises per country, by programme country expenditure:	(2017)		2018	DCO
	i. All	3.0	2.8		
	ii. Large	7.2	6.1		
	iii. Medium	4.0	3.1		
115b	iv. Small	1.0	1.1		
	Average number of entities of the UNDS in each common premises, by programme country expenditure:	(2017)		2018	DCO
	i. All	4.1	3.6		
	ii. Large	3.7	3.3		
116	iii. Medium	3.9	3.7		
	iv. Small	5.9	4.0		
	Average number of single-entity office premises per country, by programme country expenditure: <sup>16</sup>	(2017)		2018	DCO
	i. All	16.1	13.0		
117	ii. Large	34.3	30.8		
	iii. Medium	22.3	15.2		
	iv. Small	5.7	4.4		
	Percentage of common premises covered by additional financial and/or in-kind contributions [target (2020 onwards): 100%]	tbc (2018)	tbd	(2019)	DCO
118	Fraction of UN Information Centres:	(2018)		2019	DGC/DCO
	i. Co-located with the office of the resident coordinator	74% (37/50)	68% (30/44)		
	ii. Integrated with the office of the resident coordinator	88% (44/50)	88% (44/50)		
<b>3. Common Back-Office</b>					

<sup>15</sup> Ibid<sup>16</sup> A common premise involves the co-location of two or more resident UN entities present in a country. A common premise can be established at national and subnational levels, in accordance with the UN Sustainable Development Group business operations working group definition of common premises adopted in February 2017.

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
119	Strategy (including governance, costing and structural proposals) developed to implement common back offices for all UN country teams by 2022 endorsed [yes/no – date]	(2018) n/a [new]	Not developed	April 2020	DCO
120	Fraction of UN entities that have conducted a high-level review of the business operations services they could offer to (or purchase from) other entities in the system	2018 9/28	20/24	2019	HQ survey
121	Fraction of entities that have policies or procedures that enable mutual recognition of another entity's policies and procedures in the following areas: i. Procurement ii. Administration iii. Human resources iv. Logistics v. ICT vi. Finance	n/a [new]	18/24 10/18 9/18 10/19 9/18 9/18	2019	HQ survey
122a	Framework of mutual recognition policies endorsed [yes/no – date and by whom]	n/a	Yes	Jan 2019	HLCM
122b FC	Percentage of entities of the UNDS that have signed the high-level framework on mutual recognition [target (2021): 100%]	(2017) 11/39 (28%)	17/39 (44%)	2019	HLCM/DCO
123	Service provider models and standardized key performance indicators on customer service, pricing and delivery developed and adopted	(2017) No	Yes	Sept 2019	DCO
124	Percentage of UN country teams that have an integrated service centre	(2018) 7%	3% (4/131)	2019	DCO
125	Percentage of countries with 25% or more of the annual UN financed procurement volume done by the Government	(2017) 23%	17%	2019	OMT survey
126a	Percentage of countries implementing five or more common services, based on the implementation of inter-agency agreements and common long-term agreements	5% (2016)	4%	2018	OMT survey
126b	Percentage of countries implementing a minimum of five common long-term agreements	33% (2016)	58%	2018	OMT survey

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
127	Percentage of resident coordinators who state that they have received “adequate” information and support from headquarters in regard to the implementation of the UN Sustainable Development Group standard operating procedures:	n/a [new]	30%	2019	RC survey
128	New business operations strategy guidelines have been developed in response to General Assembly resolution 72/279 [yes/no – date]	n/a [new]	Yes	October 2019	DCO
129	Percentage of resident coordinators who state that they have received “adequate” information and support from headquarters in regard to the implementation of a business operations strategy:	(2017) 87%	84%	2019	RC survey
130a FC (i only)	Percentage of UN country teams that: i. Have an approved business operations strategy [target (2021): 100%] ii. Have not developed an approved business operations strategy [UN Sustainable Development Group standard operating]	(2015) 12% 88%	55% 45%	2020	DCO
130b	UN country teams with an approved business operations strategy, disaggregated by programme expenditure: i. All ii. Large iii. Medium iv. Small	(2016) 13% (17/131) 21% (7/34) 10% (4/39) 10% (6/58)	55% (72/131) 60% (18/30) 59% (27/46) 49% (27/55)	2020	DCO
130c	Percentage of total country-level operational activities for development expenditures delivered in countries with a business operations strategy	(2016) 20%	55%	2020	DESA and DCO
131	Fraction of common service lines adopted within each implemented business operations strategy: i. Common procurement services <sup>17</sup> ii. Common finance services	(2016) 82% (15/17) 53% (9/17) 94% (16/17)	94% (68/72) 72% (52/72) 81% (58/72)	2019	DCO

<sup>17</sup> The fraction of common services lines has been calculated according to the revised BOS guidance (Oct 2019).



#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	<ul style="list-style-type: none"> <li>iii. Common information and communication technology<sup>18</sup> services</li> <li>iv. Common logistics services</li> <li>v. Common human resources services</li> <li>vi. Common administration (including facility services)<sup>19</sup></li> </ul>	59% (10/17) 82% (14/17) 77% (13/17)	38% (27/72) 79% (57/72) 67% (48/72)		
132	Percentage of operations management teams chaired by: <ul style="list-style-type: none"> <li>i. A head of agency</li> <li>ii. Resident Coordinator</li> </ul>	(2017) 31% 1%	43% 1%	2019	OMT survey
<b>D. Partnerships to Accelerate Progress</b>					
133	The UN Sustainable Development Group has endorsed a: <ul style="list-style-type: none"> <li>i. System-wide approach to partnerships</li> <li>ii. Common approach to due diligence for private sector partnerships</li> <li>iii. Minimum standards for multi-stakeholder partnerships within the CF/UNDAF</li> </ul>	(2018) No No No	No Yes Yes	2019	DCO
134	Percentage of resident coordinators who state that there is a UN country team common approach on partnerships	n/a [new]	18%	2019	RC survey
135	Percentage of programme country Governments that “agree” that the UNDS plays a catalytic role in facilitating partnerships	(2017) 87%	77%	2019	PCG survey
136	Percentage of programme country Governments that stated that the UNDS has contributed to building the capacity of the country to engage in partnerships: <ul style="list-style-type: none"> <li>i. To a moderate extent</li> <li>ii. To a large extent</li> </ul>	(2017) 53% 26%	56% 21%	2019	PCG survey
137	Fraction of entities of the UNDS that have in place a functioning monitoring and reporting partnership platform or mechanism that tracks annually the status and results of each partnership:	(2017) 21/29	20/25	2019	HQ survey

<sup>18</sup> Based on the revised BOS guidance (Oct 2019), the “Common information technology services” service line has been renamed to “Common Information & Communication Technology Services”.

<sup>19</sup> Based on the revised BOS guidance (Oct 2019), the “Common facility services, including common premises” service line has been renamed to “Common Administration Services (Including Facility Services)”.

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	<ul style="list-style-type: none"> <li>i. In general</li> <li>ii. Global</li> <li>iii. Regional</li> <li>iv. Country</li> </ul>		19/25		
			18/27		
			15/25		
138	Percentage of UN country teams that have: <ul style="list-style-type: none"> <li>i. Joint assessments</li> <li>ii. Agreements</li> <li>iii. Joint strategic frameworks</li> <li>iv. Joint funding mechanisms with Bretton Woods institutions</li> </ul>	(2017)		2019	RC survey
		56%	33%		
		29%	16%		
		25%	17%		
		12%	12%		
139	Fraction of entities of the UNDS that: <ul style="list-style-type: none"> <li>i. Integrate South-South cooperation into their strategic plan</li> <li>ii. Actively report on South-South cooperation in their annual reports;</li> </ul>	(2017)		2019	HQ survey
		25/29	23/28		
		21/29	21/27		
140	Percentage of CF/UNDAFs that substantively addresses South-South and triangular cooperation	n/a	61%	2019	DCO
141	Percentage of programme country Governments indicating that the UN has undertaken activities in that country to support South-South or triangular cooperation	(2017)	59% <sup>20</sup>	2019	PCG survey
		56%			
142	Percentage of programme country Governments indicating that the UNDS is a preferred partner for supporting South-South cooperation and triangular cooperation	(2017)	68%	2019	PCG survey
		55%			
<b>III. Funding the UNDS</b>					
<b>A. Quantity and quality of funding</b>					
143	Funding for operational activities for development: <ul style="list-style-type: none"> <li>i. Total</li> <li>ii. Core</li> <li>iii. Core share of total (per cent)</li> </ul>	(2015)		2018	DESA
		\$28.0 billion	\$36.4 billion		
		\$6.6 billion	\$7.7 billion		
		23.5%	21.2%		

<sup>20</sup> Or 86% if excluding countries that do not engage in South-South Cooperation.

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
144a	Percentage share of funding for operational activities for development provided by:	(2015)		2018	DESA
	i. The top 3 Member State contributors	35%	34%		
	ii. The top 5 Member State contributors	43%	44%		
	iii. The top 10 Member State contributors	55%	55%		
144b	Percentage share of core funding for operational activities for development provided by:	(2015)		2018	DESA
	i. The top 3 Member State contributors	25%	29%		
	ii. The top 5 Member State contributors	37%	40%		
	iii. The top 10 Member State contributors	55%	58%		
145 FC [i and ii]	Core share of funding for development-related activities:	(2017)		2018	DESA
	i. Voluntary funding only [target (2023): 30%]	19.4%	20.8%		
	ii. All funding, including assessed [target (2023): 30%]	27.0%	28.3%		
	iii. Member State contributions only (excluding local resources)	39.7%	40.5%		
146a	Percentage of programme country Governments indicating that <b>core</b> funds are “closely aligned” with the country’s development needs and priorities	(2015) 70%	64%	2019	PCG survey
146b	Percentage of programme country Governments indicating that <b>non-core</b> funds are “closely aligned” with the country’s development needs and priorities	(2015) 53%	47%	2019	PCG survey
	Percentage of CF/UNDAFs aligned with the national planning and budgeting cycles of programme countries:	(2015)		2019	DCO
	i. Aligned	66%	80%		
147	ii. Planning to align in the next cycle	21%	11%		
148	Number of Member States providing at least 0.7% of gross national income to ODA	(2015) 6	7	2018	OECD.Stat
149	Percentage share of funding for UN operational activities for development relative to:	(2015)		2018	DESA & OECD.Stat
	i. Total ODA	20.0%	23.8%		
	ii. Total multilateral ODA	32.8%	34.3%		
150	Total contributions to inter-agency pooled funds:	(2015)		2018	MPTF office
	i. Country pooled funds	\$924 million	\$1,337 million		

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	ii. Global/regional pooled funds	\$611 million	\$1,122 million		
151 FC	Annual contributions to the Peacebuilding Fund [target (2020): \$500 million]	(2018) \$129 million	\$135 million	2019	MPTF office
152 FC	Annual capitalization of the Joint Fund for the 2030 Agenda for Sustainable Development [target (2020): \$290 million]	(2018) \$43 million	\$55 million	2019	MPTF office
153a	Percentage of programme countries where:	(2015)		2018	MPTF office & DESA
	i. Over 10%	24.8%	23.3%		
	ii. Over 15%	14.8%	10.0%		
153b	of non-core resources are channelled through inter-agency pooled funds				
	Number of Member States that contribute:	(2015)		2018	MPTF office & DESA
	i. Over 10%	15	27		
ii. Over 15%	13	17			
153c	of their UN non-core contributions through inter-agency pooled funds				
	Number of entities of the UNDS that receive:	(2015)		2018	MPTF office & DESA
	i. Over 10%	5	4		
ii. Over 15%	3	2			
153d FC (i only)	of their non-core resources from inter-agency pooled funds				
	iii. Over 20%	2	2		
	Percentage of non-core resources channelled through inter-agency pooled funds:	(2015)		2019	MPTF office & DESA
i. Development-related activities [target (2023): 10%]	4.8%	7.1%			
ii. Humanitarian assistance-related activities	10.3%	9.9%			
154a	Funding channelled to entity-specific thematic funds:	(2015)		2018	MPTF office & DESA
	i. Total volume	\$529 million	\$720 million		
	ii. Percentage of total non-core	2.6%	2.5%		
154b FC (ii only)	Funding channelled to development-related entity-specific thematic funds	(2017)		2018	MPTF office & DESA
	i. Total volume	\$393 million	\$452 million		
	ii. Percentage of non-core funding to development activities [target (2023): 6%]	2.8%	3.4%		

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
155 FC	Fraction of entities of the UNDS with at least 15% of non-core development-related expenditures constituting part of a joint activity [target (2021): 75%]	(2018) 9/29 (31%)	13/29 (45%)	2019	HQ survey
156 FC	Fraction of entities of the UNDS indicating that at least 50% of their contributions are part of multi-year commitments [target (2023): 100%]: i. All entities ii. Funds and Programmes iii. Specialized agencies iv. Other entities	(2018) 12/25 (48%) 1/6 5/8 6/11	12/21 (57%) 2/5 2/6 8/10	2019	HQ survey
157	Funding from programme countries: i. Core ii. Non-core (excluding local resources) iii. Local resources	(2015) \$467 million \$1,081 million \$1,406 million	\$865 million 832 million \$2,052 million	2018	DESA
158a	Total funding received from non-state partners i. Core ii. Non-core	(2015) \$662 million \$3,242 million	\$931 million \$3,975 million	2018	DESA
158b	Percentage share of total funding coming from non-state partners	(2015) 14.6%	13.5%	2018	DESA
159	Fraction of entities of the UNDS reporting annually to their governing bodies on concrete measures to broaden the donor base	(2015) 23/25	23/28	2019	HQ survey
160 FC	Fraction of entities of the UNDS reporting an annual increase in the number of contributors of voluntary core resources [target (2023): 100%]	(2017) 8/12 (67%)	9/13 (69%)	2018	DESA <sup>21</sup>
161 FC	Number of Member State contributors to development-related: i. Inter-agency pooled funds [target (2021): 100] ii. Entity-specific thematic funds [target (2021): 50]	(2017) 59 27	46 ..	2018	MPTFO DCO
162 FC (i only)	Fraction of entities of the UNDS that in their respective governing bodies i. Held structured dialogues in the past year on how to finance the development results agreed in the new strategic planning cycle [target (2021):100%]	(2017) 17/27 (62%)	16/28 (57%)	2019	HQ survey

<sup>21</sup> Excludes entities whose core resources are primarily in the form of assessed contributions.

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	ii. Presented options for improving the functioning and effectiveness of the structured funding dialogues	9/27 (33%)	7/15 (47%)		
163	Fraction of entities of the UNDS reporting resources generated from “innovative funding modalities” as part of their regular financial reporting	(2016) 13/27 (48%)	10/26 (38%)	2019	HQ survey
164	Fraction of entities of the UNDS that have included information about knowledge-sharing and best practices on innovative funding as part of their regular financial reporting	(2017) 10/27 (37%)	23/27 (85%)	2019	HQ survey
165	Median change (percentage) in country-level development-related expenditure after requesting “Delivering as one” (based on average expenditure during the three years before and after) <sup>22</sup>	(2016) 19.6% increase	9.0% increase	2018	DESA
166 FC (iii only)	Funding provided to the RC system (SPTF) through: i. The 1% coordination levy ii. UNSDG cost-sharing iii. Direct voluntary contributions [target (2019 onwards): \$144 mn]	(2018) \$0 \$29.3 million \$46 million	\$30 million \$75.2 million \$119 million	2019	DCO
166b FC (iii only)	Number of Member States contributing financially to the RC system (SPTF): i. The 1% coordination levy ii. Direct voluntary contributions iii. Overall [target (2021): 100]	(2018) 0 28 28	30 36 36	2019	DCO
167 FC	Variance between amounts collected on the 1% coordination levy and expected amounts based on agreed guidelines [target (2021): 0%]	(2018) ..	21.4%	2019	DCO
168	Shortfall to the UN Sustainable Development Group resident coordinator cost-sharing arrangement	(2016) \$8.4 million	\$2 million	2019	DCO
169	Fraction of UN Sustainable Development Group entities paying their full contribution of the Group’s resident coordinator system cost-sharing arrangement	(2016) 13/19	18/19	2019	DCO

<sup>22</sup> The intention of this indicator is not to prove a cause and effect. It specifies only whether or not there is an average change in financial flows to countries that have recently chosen the “Delivering as one” approach.

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
<b>B. Transparency of financial flows</b>					
170 FC	Fraction of UNDS entities individually submitting financial data to CEB: i. Funds and programmes ii. Specialized agencies iii. Other entities of the UNDS iv. All [target (2021): 100%]	(2016)  9/9 13/13 5/17 27/39	  9/9 13/13 21/21 43/43	2019	DESA
171a FC	Fraction of UNDS entities with ongoing activities at the country level that report expenditures disaggregated by country to CEB: i. Funds and programmes ii. Specialized agencies iii. Other entities of the UNDS iv. All [target (2021): 100%]	(2017)   18/39 (46%)	  9/9 9/12 4/9 22/30 (73%)	2019	DESA
171b FC	Fraction of entities of the UNDS that report on expenditures disaggregated by the Sustainable Development Goals [target (2021): 100%]	(2018) 6/29 (21%)	10/30 (33%)	2019	DESA
172 FC	Fraction of new Cooperation Frameworks designed each year that include funding frameworks disaggregated by funding type and source [target (2020 onwards): 100%]	(2018) ..	Methodology roll out in 2020 <sup>23</sup>	Apr 2020	DCO
173 FC	Funding gaps in Cooperation Frameworks funding frameworks [target (2021): tbd]	(2018) ..	Methodology roll out in 2020 <sup>24</sup>	Apr 2020	DCO
174a FC	Percentage of UN country teams that have a fully operational common budgetary framework that is: i. Medium term and aligned to the CF/UNDAF ii. Updated annually (i.e. annual CBF) [target (2021): 90%]	(2015)  37% 19%	  63% 43%	2019	DCO
174b	Percentage of total country-level development-related expenditures delivered in countries with a i. Medium term CBF that is aligned to the CF/UNDAF ii. Annual CBF	(2017)  62% 42%	  46% 31%	2019	DCO & DESA

<sup>23</sup> To be reported on in 2021 following roll-out of funding strategy methodology by DCO in 2020

<sup>24</sup> Ibid

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
175	Number of UN country teams that have supported the Government to map overall financing flows of the country (i.e. public, private, domestic and international) as part of the support to the national Government in delivering the Sustainable Development Goals	(2017) 11	18	2019	RC survey
176	Percentage of UN country teams with an approved joint resource mobilization strategy that is reported on in the UN country results report.	(2015) 13%	21%	2019	DCO
177 FC	Funding gaps in UNSDG strategic plan funding frameworks [target (2021): tbd]	(2018) ..	n/a <sup>25</sup>	2019	DCO
178a	Fraction of entities of the UNDS consolidating all projected core and non-core resources within an integrated results and resources framework	(2017) 27/29	27/28	2019	HQ survey
178b	Average percentage fulfilment of integrated budgets of entities of the UNDS (actual versus indicative)	(2016) 96%	(2018) 101%	2018	DESA
179a FC	Fraction of entities of the UNDS publishing data in accordance with the International Aid Transparency Initiative data standard: i. All entities [target (2021): 100%] ii. Funds and programmes iii. Specialized agencies iv. Other entities	(2016) 10/39 (26%) 5/9 3/13 2/17	19/43 (44%) 9/9 5/13 5/21	2019	IATI website
179b	Percentage share of total operational activities for development expenditures published in the International Aid Transparency Initiative data standard	(2017) 92%	96%	2018	DESA
180 FC	Centralized, consolidated and user-friendly online platform in place with disaggregated data on funding flows at: i. Entity-level [target (2020): yes] ii. System-wide level [target (2020): yes]	(2018) n/a n/a	Methodology roll out in 2020 <sup>26</sup>	April 2020	DCO & CEB
181 FC	Online platform providing real-time tracking of sources and uses of the special purpose trust fund [target (2021): yes]	(2018) n/a	Yes	Early-2020	DCO

<sup>25</sup> Not yet possible to aggregate at the system-wide level as entities currently do not capture these funding gaps using the same methodology.

<sup>26</sup> Under development by the EOSG through the roll out of the recently developed Secretary-General Strategy on Data.



# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
182	Fraction of entities of the UNDS that have adopted cost recovery frameworks: i. All entities ii. Funds and programmes iii. Specialized agencies iv. Other entities	(2015) 17/25	25/27 8/8 5/7 12/12	2019	HQ survey
183 FC (i only)	Cost recovery support fee waiver granted: i. Average number per entity [target (2019 onwards): zero] ii. Volume of total non-core resources affected	(2018) 17 \$1,262 million	14 \$800 million	2019	HQ survey
184	Percentage of total expenditures directed to programme activities i. Core ii. Non-core	(2015) 68% 92%	60% 93%	2018	HQ survey
185 FC	Fraction of entities of the UNDS that report annually on the implementation of their approved cost recovery policies and rates to their respective governing bodies [target (2021): 100%]	(2015) 17/29 (59%)	23/25 (92%)	2019	HQ survey
186 FC	Development by the UN Sustainable Development Group of a system-wide approach on cost definitions and classifications (yes/no) [target (2021): yes]	(2018) n/a	Underway	2020	DCO
187a FC	Specific mention of voluntary core fund contributors, pooled and thematic fund contributions and programme country contributions in UN country team annual results reporting and entity-specific country and global reporting (yes/no) [target (2020): yes]	(2018) No	Yes	2020	DCO
187b FC	Specific mention of individual contributors in all results reporting by pooled fund and thematic fund administrators and UN Sustainable Development Group recipients (yes/no) [target (2020): yes]	(2018) No	Yes	2020	MPTF office
188 FC	Common management features across all inter-agency pooled funds <sup>27</sup> (yes/no) [target (2021): yes]	(2018) No	In progress	2020	FMOG

<sup>27</sup> Including a well-articulated strategy, comprising innovation features where relevant, clear theories of change, solid results-based management systems, well-functioning governance bodies supported by effective secretariats, quality assurance on matters related to United Nations norms and values, risk management system and strategies, operational effectiveness, reporting, visibility and transparency standards, and planning and funding for joint and system-wide evaluations that meet the norms and standards of the United Nations Evaluation Group

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
<b>IV. Accountability and Oversight</b>					
<b>A. Ensuring a gender responsive UNDS</b>					
189	System-wide evaluation of the effectiveness, value added and impact of the UN System-wide Action Plan on Gender Equality and the Empowerment of Women completed	(2017) No	Yes	Completed in 2018	JIU
190	Fraction of UNDS entities that meet or exceed: i. All ii. 75% of the minimum standards set out in the System-wide Action Plan on Gender Equality and the Empowerment of Women	0/26 (2015) 9/26 (35%) (2015)	0/39 21/39 (54%)	2019	UN-Women
191	Fraction of UN entities that meet or exceed minimum standards set out in the System-wide Action Plan on Gender Equality and the Empowerment of Women concerning: i. Policy plan ii. Gender responsive performance management iii. Strategic planning iv. Reporting and data analysis v. Evaluation vi. Gender responsive auditing vii. Programme review viii. Resource tracking ix. Resource allocation x. Gender architecture and parity xi. Equal representation of women	(2016) 34/38 32/38 31/38 33/37 21/31 35/37 29/35 19/32 8/31 10/38 n/a	34/39 37/39 29/38 27/38 25/32 37/38 n/a 20/36 11/35 25/39 4/39	2019	UN-Women
192 FC (iii only)	Fraction of UN country teams that have conducted: i. A gender equality scorecard (UNCT-SWAP) in the past year ii. A gender scorecard (UNCT-SWAP) in the past year, and met or exceeded requirements in at least half of the performance indicators	(2016)	25% (33/130) 9/17 <sup>28</sup>	2019	UN-Women

<sup>28</sup> Of the 33 gender equality scorecards conducted in the past year, 17 periodic comprehensive reports, which is the denominator. The remaining 16 were annual progress reports.

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	iii. A gender scorecard exercise in the past four years, and met or exceeded requirements in at least half of the performance indicators [target (2020 onwards): 75%	5% (6/131) 1/6  n/a	54% <sup>29</sup>		
193	Fraction of entities of the UNDS that track and report on allocations and expenditures using gender markers	11/26 (2015)	20/39	2019	UN-Women
194	CF/ UNDAF gender marker methodology piloted through UN-INFO	n/a [new]	Yes	2019	DCO/ UN-Women
195	Percentage of CF/ UNDAFs that feature gender results at the outcome level	61% (2015)	72%	2019	UN-Women
196a	Percentage of UNDS women staff among all staff	(2017) 48.9%	47.9%	2019	CEB
196b	Percentage of UNDS women staff among international professional staff i. P-1 ii. P-2 iii. P-3 iv. P-4 v. P-5	(2017) 46.0% 65.5% 59.4% 47.6% 44.2% 38.1%	47.3% 67.1% 59.5% 49.3% 45.2% 39.5%	2019	CEB
196c	Percentage of UNDS women staff among national staff i. National Officer-A ii. National Officer-B iii. National Officer-C iv. National Officer-D v. National Officer-E	(2017) 46.7% 50.3% 45.3% 46.3% 44.7% 33.3%	46.1% 47.9% 44.8% 46.3% 48.9% 0.0%	2019	
196d	Percentage of UNDS women staff among high-level posts i. D-1	(2017) 34.1% 34.7%	37.8% 37.8%	2019	CEB

<sup>29</sup> 26 of 48 (54%) UNCTs that prepared UNCT-SWAP reports in 2016-2019 met or exceeded requirements in at least half of the performance indicators.

#1	Name	Baseline value <sup>2</sup>		Latest Value & Year		Source of data collection	
	<ul style="list-style-type: none"> <li>ii. D-2</li> <li>iii. ASG</li> <li>iv. USG</li> </ul>	33.7%		36.4%			
		29.4%		37.2%			
		28.6%		50.0%			
196e	Percentage of UNDS women staff among General Service staff <ul style="list-style-type: none"> <li>i. G-2</li> <li>ii. G-3</li> <li>iii. G-4</li> <li>iv. G-5</li> <li>v. G-6</li> <li>vi. G-7</li> </ul>	(2017)		49.7%	2019	CEB	
		53.2%		3.8%			
		3.7%		20.9%			
		22.9%		54.7%			
		58.2%		64.4%			
		68.2%		59.3%			
		62.6%		58.8%			
		60.2%					
197	Fraction of entities of the UNDS that have high-level posts (D-1 and above) filled by nationals of programme countries, disaggregated by gender: <ul style="list-style-type: none"> <li>i. Less than 25%</li> <li>ii. Between 25% and 50%</li> <li>iii. More than 50%</li> </ul>	Female (2017)	Male (2017)	Female	Male	2019	CEB
		16/39	6/39	19/41	5/41		
		14/39	22/39	15/41	23/41		
		9/39	11/39	7/41	13/41		
198	Percentage of resident coordinators who are: <ul style="list-style-type: none"> <li>i. Female</li> <li>ii. Female and from programme countries</li> <li>iii. Female and from non-programme counties</li> </ul>	(2016)				2019	DCO
			43%		49%		
			19%		21%		
			24%		28%		
199	Number (percentage) of UNDS inter-agency staff transfers <sup>30</sup>	(2016)				2018	CEB
		641 (0.88%)		542 (0.73%)			
<b>B. Maximizing results</b>							
<b>1. Results-Based Management and Reporting</b>							

<sup>30</sup> Inter-agency moves are based on a comparison of data of one year with data of the previous year, comprising all movement of staff across organizations (moves across departments of the United Nations Secretariat are not counted as inter-agency moves). The value reported in the report of the Secretary-General of 2018 was revised after further validation of the data.

#1	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
200 FC	Aggregated information on system-wide support to the Sustainable Development Goals and system-wide results presented to ECOSOC [target (2021): yes]	No (2018)	Due in 2021	2019	DESA & DCO
201	Results-based management and system-wide results reporting across UNDS reviewed	In progress (2015)	Yes	Dec 2017	JIU
202	UN Sustainable Development Group results-based management handbook revised reflecting common methodologies for: i. Results-based planning [yes/no] ii. Results-based reporting [yes/no] iii. Integrated result and resource frameworks [yes/no]	(2017) No No No	No No No	2019	DCO
203 FC (iii only)	Fraction of UN country teams that have: i. Prepared a joint UN country results report ii. Submitted a joint country results report to the Government in the past year iii. Made this report publicly available	24% (31/131) (2016) 75% (56/75) (2017)  64% (48/75) (2017)	64% (83/130) 74% (61/83)  54% (45/83)	2019	DCO
204a FC	Fraction of programme country Governments that confirmed receipt of a report on the results achieved by the UN country team as a whole in the last annual cycle [target (2021): 90%]	61/128 (48%) (2015)	46/92 (50%)	2019	PCG survey
204b FC	Percentage of programme country Governments that “agree” in respect of annual reports provided to them that: i. They receive reports regularly enough to meet their needs [target (2021): 90%] ii. The information is up to date [target (2021): 90%] iii. The results of the whole UN system are included [target (2021): 90%] iv. Sufficient financial data is included [target (2021): 90%] v. Reporting is structured around CF/ UNDAF outcomes [target (2021): 90%] vi. Reporting is linked to national development results [target (2021): 90%]	(2017) 63% 68% 58% 45% 74% 63%	51% 62% 51% 55% 61% 56%	2019	PCG survey

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
205 FC	Percentage of resident coordinators who report an increase in Member State harmonization of reporting and visibility requirements on development-related contributions at the country level [target (2020 onwards): 50%]	n/a	n/a	2019	DCO
	<b>2. Evaluation</b>				
206	Fraction of entities that have included provisions for knowledge management strategies in their strategic plans	(2017) 22/29	23/27	2019	HQ survey
207	Independent review of independent system-wide evaluations considered by ECOSOC [yes/no]	(2018) n/a [new]	No	2019	DESA
208	Fraction of entities of the UNDS that: i. Meet UN Evaluation Group standards for independence ii. Have an evaluation tracking system that includes the status of evaluations and management responses	(2017) 25/29 27/29	24/27 25/27	2019	HQ survey
209	Number of independent system-wide evaluations of results achieved undertaken in the past 12 months at the: i. Global level ii. Regional level iii. Country level	(2018) 1 0 2	3 0 1	2019	UNEG
210 FC	Percentage of UN Sustainable Development Group evaluation offices engaging in: i. Joint evaluations [target (2021): 75%] ii. Independent system-wide evaluations [target (2021): 50%]	(2019) 10/35 (29%) 7/35 (20%)	17/35 (49%) 11/35 (31%)	2020	UNEG
211 FC	Percentage of entities of the UNDS authorized within disclosure provisions and policies that have made their corporate evaluations available on the UN Evaluation Group website [target (2019): 100%]	(2018) 10/48 (21%)	12/17 (71%)	2019	DCO
212 FC	Percentage of internal audit reports issued in line with the disclosure provisions and policies set by the relevant governing bodies that are available on a dedicated searchable the platform/website of the	(2018) 0%	0% <sup>31</sup>	2019	DCO

<sup>31</sup> No such website or platform exists yet.

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
	Representatives of Internal Audit Services of the UN Organizations, pending availability of resources [target (2021): 100%]				
213 FC	Percentage of inter-agency pooled funds posting evaluation reports on the UN Evaluation Group website [target (2021): 100%]	(2018) 0%	..	2020	DCO
214	Fraction of UN country teams that have conducted an annual CF/ UNDAF review in the past 12 months	(2016) 45%	40%	2019	DCO
215	Fraction of most recently completed CF/ UNDAFs for which: i. An evaluation was conducted ii. A management response was prepared	(2016) 47% (62/131) 37% (23/62)	71% (92/130) 37% (34/92)	2019	DCO
216a FC	Percentage of CF/UNDAF evaluations that contain all of the following: actionable recommendations, with a clear target audience and time frame for implementation, and a management response [target (2021): 100%]	(2016) 28% (10/36)	34%	2019	DCO
216b FC	Percentage of CF/UNDAF evaluations with a good or excellent rating on methodology used [target (2021): 75%]	(2016) 28% (10/36)	tbd <sup>32</sup>		DCO
<b>3. Data Management</b>					
217 FC	Number of programme countries with UN INFO operational [target (2021): 100]	(2018) 32	69	(2019)	DCO
218	Fraction of entities of the UNDS using the CEB data management platform for the system-wide data gathering and reporting needs of the CEB secretariat (once launched)	(2018) Not yet developed	100%	2019	CEB
219	Number of UNDS entities implementing common standards for machine readability of data (once developed)	(2018)	8 <sup>33</sup>	2020	DCO

<sup>32</sup> The Cooperation Framework Companion Package and Guidance on Evaluation of Cooperation Frameworks are finalized in 2020, so data for this indicator will be reported on in 2021.

<sup>33</sup> The Secretary-General presented common identifiers intended to help create a homogeneously classified information space and allow for automatic retrieval, processing and integration of information related to the SDGs. As of February 2020, eight UN entities adopted the identifiers [https://www.unsceb.org/CEBPublicFiles/SSI%20statement%20-%20signed\\_as%20of%2015%20Jan%202020.pdf](https://www.unsceb.org/CEBPublicFiles/SSI%20statement%20-%20signed_as%20of%2015%20Jan%202020.pdf)

# <sup>1</sup>	Name	Baseline value <sup>2</sup>	Latest Value & Year		Source of data collection
		Not yet developed			
220	Fraction of entities of the UNDS using a common authentication system	(2017) 15/29	21/26	2019	HQ survey
221	Strategy of the Secretary General for “Data Action by Everyone, Everywhere: For Insight, Impact and Integrity” adopted by UNSDG and CEB	n/a [new]	Not yet adopted	2020	EOSG