2017 Resident Coordinators Survey

Welcome to the 2017 QCPR Monitoring Survey of UN Resident Coordinators

Welcome to this survey on progress in implementing UN General Assembly resolutions 71/243 and 67/226 on the Quadrennial Comprehensive Policy Review (QCPR) of UN operational activities for development.

This is the fourth survey of Resident Coordinators, which enables Resident Coordinators and UNCTs to provide feedback on the implementation of the QCPR resolutions at country level. The results of the survey will be included in the next annual Secretary-General report on Operational Activities for Development.

The respondents to the survey are UN Resident Coordinators. Resident Coordinators are expected to consult with UNCT members on relevant questions. Please note that only one survey response can be accepted per Resident Coordinator. Please be sure to submit the official response online. The software allows the questionnaire to be saved and reopened at a later stage on the same computer.

The survey is set out in three broad categories: relevance, effectiveness and efficiency.

Responses and comments will be treated in strict confidence and will remain anonymous. Your identity will remain confidential and your answers will only be amalgamated by groups of countries. The reporting will not contain any data or statement from which a reader can identify the source of any answers or comments.

In this questionnaire, the term 'UN entities' is used as shorthand for UN Specialized Agencies, UN Funds and Programmes, and Departments of the UN Secretariat that are carrying out operational activities for development.

Clarifications and questions can be addressed to Rebekah Chew at chewr@un.org with copy to the QCPR team at qcpr@un.org.

Thank you for your cooperation.

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Country Profile

1. Please select your country/location from the list below:

Other (please specify)

2. Do you currently serve as Resident Coordinator or Resident Coordinator a.i. for more than one country/territory?

- Yes
- No

Optional comments:

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Country Profile

3. Please indicate the number of countries that the RC covers and for the remaining questions in the survey, please respond with reference to your country of residence:

Optional comments:

4. Please indicate below which agencies entities are currently represented in the UN country team? (check all that apply)

	Resident Agency	Non-Resident Agency (NRA) (Participating in UNCT's work)	Neither Resident nor Non-Resident Agency (Not participating in UNCT's work)
ECA	○	○	○
ECE	○	○	○
ECLAC	○	○	○
ESCAP	○	○	○
ESCWA	○	○	○
FAO	○	○	○
IAEA	○	○	○
ICAO	○	○	○
IFAD	○	○	○
ILO	○	○	○

	Resident Agency	Non-Resident Agency (NRA) (Participating in UNCT's work)	Neither Resident nor Non-Resident Agency (Not participating in UNCT's work)
IOM	◯	◯	◯
IMO	◯	◯	◯
IMF	◯	◯	◯
ITU	◯	◯	◯
OCHA	◯	◯	◯
OHCHR	◯	◯	◯
UNAIDS	◯	◯	◯
UNCDF	◯	◯	◯
UNCTAD (including ITC)	◯	◯	◯
UNDESA	◯	◯	◯
UNDP	◯	◯	◯
UNESCO	◯	◯	◯
UNEP	◯	◯	◯
UNFPA	◯	◯	◯
UNHCR	◯	◯	◯
UNHABITAT	◯	◯	◯
UNICEF	◯	◯	◯
UNIDO	◯	◯	◯
UNISDR	◯	◯	◯
UNODC	◯	◯	◯
UNOPS	◯	◯	◯
UNRWA	◯	◯	◯
UNV	◯	◯	◯
UN Women	◯	◯	◯
UNWTO (tourism)	◯	◯	◯
WFP	◯	◯	◯
WHO/ PAHO	◯	◯	◯
WIPO	◯	◯	◯
World Bank	◯	◯	◯

Optional comments:

5. What is the approximate number of UN national professional staff currently in the country?

- ◯ 50 or less
- ◯ 51 to 100
- ◯ 101 to 200
- ◯ 201 to 300
- ◯ 301 to 400
- ◯ 401 to 500
- ◯ 501 to 600
- ◯ 601 to 700
- ◯ over 700

Optional comments: Please specify actual number if known

6. What is the approximate number of UN international professional staff currently in the country?

- ◯ 25 or less
- ◯ 26 to 50
- ◯ 51 to 100
- ◯ 101 to 150
- ◯ 151 to 200
- ◯ 201 to 300
- ◯ 301 to 400
- ◯ over 401

Optional comments: Please specify actual number if known

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I. RELEVANCE

A. Alignment with national needs and priorities

7. Overall, the activities of the UN and the country's development needs and priorities are:

- ◯ Very closely aligned
- ◯ Closely aligned
- ◯ Somewhat aligned
- ◯ Not aligned at all

Optional comments: (Please use this comment box to mention any steps the UN could in your opinion take to align more closely with the country's development needs and priorities)

8. The UNCT provides policy advice that is developed through a (please select the most frequently used approach):

- ◯ Single-entity process
- ◯ Coordinated process
- ◯ Integrated (joint) process

Optional comment:

9. The UN engages as much as possible with:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Parliamentarians	○	○	○	○	○
Civil society	○	○	○	○	○
International Financial Institutions (World Bank, International Monetary Fund, and regional development banks)	○	○	○	○	○
Bilateral and multilateral actors	○	○	○	○	○
Private sector	○	○	○	○	○

Optional comments:

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B. Alignment with the 2030 Agenda for Sustainable Development

10. *In 2015, the UN General Assembly adopted the 2030 Agenda for Sustainable Development, which notes that eradicating poverty is the greatest global challenge and an indispensable requirement for sustainable development. In support of eradicating poverty, Member States set out a commitment in the 2030 Agenda to leave no one behind and to reach the furthest behind first. With this in mind, please consider the following questions.*

The UNCT ensures adequate attention and resources are given to the development needs of the poorest and most vulnerable segments of society.

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree

Optional comments: Please elaborate on how the RC and UNCT ensure the above:

11. *As part of its follow-up and review mechanisms, the 2030 Agenda for Sustainable Development encourages Member States to "conduct regular and inclusive reviews of progress at the national and sub-national levels, which are country-led and country-driven" (A/RES/70/1/OP79). One of these mechanisms is the National SDG progress reports, which are expected to form the basis for systematic follow-up and review.*

Has the government produced a national SDG progress report in the past 12 months?

- ◯ Yes, and the UNCT assisted with the production of this report
- ◯ Yes, however the UNCT did not assist with the production of the report
- ◯ No, the government has not produced a national SDG progress report

Optional comments:

B. Alignment with the 2030 Agenda for Sustainable Development

12. Please briefly describe what type of support was provided, which entities provided assistance, and whether the report was country-led or led by the UN.

13. Please briefly explain why assistance was not provided and whether the government requested assistance.

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C. Strengthening national capacities

14. The UN has contributed to the strengthening of national capacities in:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Planning	◯	◯	◯	◯	◯
Management	◯	◯	◯	◯	◯
Evaluation	◯	◯	◯	◯	◯
Statistics	◯	◯	◯	◯	◯

Optional comments: Please mention briefly factors that have helped or hindered the UN system from being fully effective in strengthening national capacities:

15. The UN has used following as much as possible:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
National procurement systems	○	○	○	○	○
National financial systems	○	○	○	○	○
National monitoring and reporting systems	○	○	○	○	○
National statistical systems	○	○	○	○	○
National experts in the design of programmes and projects	○	○	○	○	○
National institutions in the design of programmes and projects	○	○	○	○	○
National institutions in the implementation of programmes and projects	○	○	○	○	○
National institutions in the evaluation of programmes and projects	○	○	○	○	○

Optional comments: Please mention briefly any factors that have either helped or hindered the UN system from fully utilizing national institutions:

16. Considering the financial management and other capacities available in the country, to what extent do you agree or disagree that the UNDS is using parallel implementation units (PIUs) as little as possible:

- ○ Strongly agree
- ○ Agree
- ○ Disagree
- ○ Strongly disagree
- ○ Don't know

Optional comments: Please mention briefly any factors that have either helped or hindered the UN system from fully utilizing national institutions:

D. UN Development Assistance Framework

17. Is the period of the UN Development Assistance Framework (or equivalent instrument) aligned with the Government's planning and budgeting cycle?

- ◯ Yes
- ◯ No, but we plan to align the period of the next UNDAF with the Government's cycle
- ◯ No, and there are no plans to align with the Government's planning cycle
- ◯ Not applicable, the UNDAF or equivalent framework is not being used in the country

Optional comments:

18. To what extent did the UNCT consult the following stakeholders in the development of the UNDAF:

	To a great extent	To a moderate extent	To a small extent	Not at all	Don't know
Parliamentarians	◯	◯	◯	◯	◯
Civil society	◯	◯	◯	◯	◯
International Financial Institutions (World Bank, International Monetary Fund, regional development banks)	◯	◯	◯	◯	◯
Bilateral and multi-lateral actors	◯	◯	◯	◯	◯
Private sector	◯	◯	◯	◯	◯

Optional comments:

19. Does the UNDAF address how the UNCT will reach the furthest behind first?

◯ Yes

◯ No

D. UN Development Assistance Framework

20. Please very briefly highlight any innovative strategies in the UNDAF (or equivalent planning framework) that the UNCT is pursuing to reach the furthest behind first.

21. Does the UNDAF substantively address the needs of persons with disabilities?

- ◯ Yes
- ◯ No

Optional comments:

22. Is the current UNDAF process simpler compared to four years ago?

- ◯ Yes
- ◯ No, it was more simple four years ago
- ◯ No, it is about the same
- ◯ Don't know

Optional comments:

23. Please briefly mention how the Country Programme Documents (CPDs) and the UNDAF clearance process could be sped up, simplified, or improved.

24. *The revised UNDAF guidance highly recommends preparing an UNDAF financing strategy to not only ensure that UN activities are appropriately costed and resourced and to incentivize inter-agency collaboration, but also so that UN resources can catalyse larger financial flows to implement the 2030 Agenda. This strategy begins with the UNCT mapping the broad financial landscape of the country, including international and domestic, private and public sources of finance, to enable the UNCT to assess its financing comparative advantages, and identify where the UNDAF could play a strategic role to leverage broader financial flows towards supporting the SDGs*

Has the UNCT conducted a mapping of overall financing flows as described above as part of the support to the national government in delivering the SDGs?

- ◯ Yes
- ◯ Yes, partially
- ◯ No, but the UNCT plans to do so during the development of the next UNDAF
- ◯ No, the UNCT has no plans to do so

Optional comments:

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E. Access to data

25. Please indicate whether the UNCT has access to official government data on:

	Adequate	Partially adequate	Not available
Income level	○	○	○
Sex	○	○	○
Age	○	○	○
Disability	○	○	○
Ethnicity	○	○	○
Religion	○	○	○
Race	○	○	○

Optional comments:

26. Please indicate whether the UNCT has access to non-official data on (including from academia, NGOs, UN and other multi-laterals):

	Adequate	Partly adequate	Not available
Income level	○	○	○
Sex	○	○	○
Age	○	○	○
Disability	○	○	○
Ethnicity	○	○	○
Religion	○	○	○
Race	○	○	○

Optional comments:

27. Compared to four years ago, how closely have UN entities worked together to support capacity–building on disaggregated data collection and analysis:

- ○ Much more closely
- ○ More closely
- ○ No change
- ○ Less closely
- ○ Much less closely

Optional comments:

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F. South-South Cooperation

28. Does the UNDAF substantively address South-South and triangular cooperation?

- ◯ Yes
- ◯ No

Optional comments:

29. To what extent does the current UNDAF or equivalent framework include programming of support to South-South and triangular cooperation?

- ◯ To a great extent
- ◯ To a moderate extent
- ◯ To a small extent
- ◯ Not at all

Optional comments: (please use this comment box in case any clarification is needed)

30. Does the government have activities in the area of South-South cooperation?

- ◯ Yes
- ◯ No
- ◯ Don't know
- ◯ Optional comments:

31. Has the government requested the UN system to support its cooperation with other developing countries?

- ◯ Yes
- ◯ No
- ◯ Don't know

Optional comments:

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F. South-South Cooperation

32. As far as you know, what type of support has been requested? (Please select all that apply).

- [ ] Identification of cooperation partners
- [ ] Provision of access to knowledge and expertise of other developing countries
- [ ] Serving as an administrative agent to manage cooperation projects
- [ ] Delivery of cross-border or interregional projects or programmes
- [ ] Support towards regional integration
- [ ] Support for negotiation capacity development
- [ ] Capacity building on management of South-South cooperation
- [ ] Financial support
- [ ] Others (please specify in the comment box below)

Optional comments:

33. What have been the main challenges, if any, for the UNCT in providing the requested support for south-south and triangular cooperation? (Please select all that apply).

- [ ] Lack of dedicated resources and capacity
- [ ] Business rules and procedures
- [ ] Nature of the request
- [ ] Need for corporate strategy and policy
- [ ] Other (please specify in the comment box below)

If you checked any of the items above, please provide a brief explanation:

34. Is the UNCT taking a collective approach to South-South cooperation?

- ( ) Yes, the UNCT has an agreed strategy to support joint activities in this area
- ( ) Yes, some entities carry out South-South activities jointly
- ( ) No, South-South activities are carried out by entities independently

Optional comments:

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III. EFFECTIVENESS

A. Programmatic and operational coherence and effectiveness

35. To what extent do the results groups or theme groups or joint teams or programme coordination groups form part of a national coordination mechanism?

- ◯ All these groups are part of a national coordination mechanism
- ◯ Some of these groups are part of a national coordination mechanism
- ◯ None of these groups are part of a national coordination mechanism
- ◯ Not applicable

36. In regard to chairing of the groups:

- ◯ All groups are co-chaired by the Government
- ◯ Some groups are co-chaired by the Government
- ◯ None of the groups are co-chaired by the Government

Optional comments:

37. On the UN side:

- ◯ All groups are Chaired or Co-Chaired by a UNCT Head of Agency
- ◯ Some groups are Chaired or Co-Chaired by a UNCT Head of Agency
- ◯ None if the groups are Chaired or Co-Chaired by a UNCT Head of Agency

Optional comments:

38. Please indicate the status of the country in regard to Delivering as One (DaO):

- ◯ Original DaO pilot country
- ◯ Not a pilot, but implementing all elements of DaO
- ◯ Implementing some elements of DaO
- ◯ Not implementing any elements of DaO
- ◯ Government has requested or is actively considering DaO

Optional comments: (Please use this comment box in case any clarification is needed on the status of DaO in your country of assignment)

39. How adequate has the information and support received from headquarters been on implementation of:

	Very adequate	Adequate	Inadequate	No support or information has been received
The Standard Operating Procedures (SOPs)	◯	◯	◯	◯
A Business Operations Strategy (BOS)	◯	◯	◯	◯

Optional comments: Please briefly outline any specific SOP or aspect/s of a BOS for which you have not received sufficient information to implement:

40. There has been an improved focus on common results among UN entities in the last year:

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments:

41. Does the UNCT have a joint communications strategy?

- ◯ Yes
- ◯ No

42. In your opinion, to what extent does the strategy promote adequate linkages between the UN's normative and operational activities:

- ◯ To a large extent
- ◯ To a moderate extent
- ◯ To a small extent
- ◯ Not at all

Optional comments: (please use this comment box in case any clarification is needed

43. If a joint communications strategy does not exist, please state the reasons briefly.

B. The Resident Coordinator System

44. *Paragraph 55 of the 2016 QCPR "Reiterates the central role of the resident coordinators, working with the United Nations country team and under the leadership of Governments, in ensuring the coordination of United Nations operational activities for development at the country level, and stresses the need to ensure that resident coordinators have sufficient leadership, prerogative, impartiality, management tools, experience and skills sets to effectively fulfil their mandate;"*

Furthermore, paragraph 57(f) calls on the Secretary-General to "improve the capacity of the offices of the resident coordinators, including by avoiding duplication of efforts and maximizing the optimal use of resources within the United Nations country team, with a view to enhancing coherence and effectiveness at the country level through improved access of these offices to the expertise available within the United Nations development system to address national needs, priorities and challenges."

In this regard, to what extent do you agree or disagree that the Resident Coordinator has the following attributes to avoid duplication of efforts in the United Nations country team?

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Sufficient capacity	○	○	○	○	○
Sufficient prerogative	○	○	○	○	○

Optional comments:

45. The Resident Coordinator has the capacity to access the expertise available within the United Nations development system to address national needs, priorities and challenges:

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments:

46. In the last four years, the UN country team has reduced overlap and duplication of work:

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments: Please describe any good practices in this area or further efforts that could be made to ensure optimal use of resources:

47. All UNCT members report to the resident coordinator regularly on:

	Strongly Agree	Agree	Disagree	Strongly disagree
Resource mobilization	◯	◯	◯	◯
Programme implementation on performance of UNDAF elements by the entity	◯	◯	◯	◯

Optional comments:

48. The Resident Coordinator is empowered within the UN country team to do the following:

	Strongly agree	Agree	Disagree	Strongly disagree
Make final decisions on the strategic objectives in the UNDAF	○	○	○	○
Substantially increase common resource mobilization	○	○	○	○
Distribute common resources	○	○	○	○

Optional comments:

49. The Resident Coordinator receives sufficiently regular and useful information from UNCT members to ensure effective communication with the Government regarding UNDS activities in the field?

- ○ Strongly agree
- ○ Agree
- ○ Disagree
- ○ Strongly disagree
- ○ Don't know

Optional comments:

50. Please mention briefly any challenges encountered as well as suggestions on how to ensure that the UNCT regularly provides the RC with necessary updates:

51. On average, how frequently do you receive such updates from UNCT members?

52. The UN system field representatives in general enjoy sufficient delegated authority to respond effectively and efficiently to national needs and priorities?

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments:

53. The Resident Coordinator has contributed to the performance appraisal of UNCT members in the past 12 months:

- ◯ All of them
- ◯ Most of them
- ◯ Some of them
- ◯ None

Optional comments:

54. The job descriptions of UNCT members, as heads of agencies, recognize the leadership role of the Resident Coordinator to strategically position the UN within the country:

- ◯ All of them
- ◯ Most of them
- ◯ Some of them
- ◯ None

Optional comments:

55. Please indicate the proportion of UNCT agency heads for whom you have provided a formal input into their performance assessments in your capacity as Resident Coordinator.

- ◯ Less than one third
- ◯ Between one and two thirds
- ◯ Greater than two thirds

Optional comments:

56. Please indicate which of the following positions UNDP has in the country? Please select all that apply.

- ◯ Country Director
- ◯ Deputy Resident Representative
- ◯ Other second-ranking official, if there is neither a CD nor a DRR in the country (please specify)

Optional comments:

57. Has the RC/RR signed delegation of authority letters on UNDP business to the Deputy UNDP official on:

	Yes with the UNDP Country Director	Yes with the UNDP Deputy Resident Representative	Yes with a UNDP second-ranking official	No
Resource mobilization	◯	◯	◯	◯
Responsibility for operational activities	◯	◯	◯	◯

Optional comments:

C. Reporting and measuring results

58. Did you provide the Government with a report on the results achieved by the UN development system in the last year?

- ◯ Yes
- ◯ No

59. If you responded that no report was submitted to the Government, please briefly explain why:

60. Regarding the report, to what extent do you agree with the following statements:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Reports are sent to the Government regularly enough to meet their needs	○	○	○	○	○
The information in the reports is up-to-date	○	○	○	○	○
The results of the whole UN system are included	○	○	○	○	○
Sufficient financial data is included	○	○	○	○	○
Reporting is structured around the outcomes of the UNDAF (or equivalent programme framework)	○	○	○	○	○
Reporting is linked to national development results	○	○	○	○	○

61. Has the UN country team made their most recent annual results report publicly available?

- ◯ Yes
- ◯ No

If available, please provide the link to the website:

62. The Regional UNDG Peer Support Group has provided the UNCT with the technical support needed in regard to the following key UNDAF steps:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Road map	◯	◯	◯	◯	◯
Country analysis	◯	◯	◯	◯	◯
National vision 2030	◯	◯	◯	◯	◯
Strategic planning	◯	◯	◯	◯	◯
Management arrangements	◯	◯	◯	◯	◯
Results monitoring	◯	◯	◯	◯	◯
Reporting and evaluation	◯	◯	◯	◯	◯

63. To what extent has the UN country team studied with the Government how results achieved by UN development assistance in your country are defined, measured and reported on, with a view to ensuring compatibility between the national and UN results based management (RBM) systems?

- ◯ To a great extent
- ◯ To a moderate extent
- ◯ To a small extent
- ◯ Not at all

Optional comments:

64. Has the Government expressed interest in receiving support from the UN country team in strengthening national RBM systems?

- ◯ Yes, but UNCT has not been able to respond positively
- ◯ Yes, and the UNCT has been able to respond positively
- ◯ No

Optional comments: Please mention any good practices or challenges encountered in this regard:

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D. Strengthening complementarity among humanitarian, development and peacebuilding efforts

65. *The QCPR specifies that a comprehensive whole-of-system, response including greater cooperation and complementarity among development, disaster risk reduction, humanitarian action and sustaining peace, is fundamental to most efficiently and effectively addressing needs and attaining the Sustainable Development Goals;*

(Note: the term "joint" in this section, and throughout this survey, refers to carrying-out activities/actions/etc., together with other partners. This is not to be confused with "joined-up", a term commonly used to describe an action that is "fitted" together with other actions that are being carried-out by other partners).

Please indicate which areas of activity apply in your location:

- ◯ Development
- ◯ Disaster risk reduction
- ◯ Humanitarian action
- ◯ Sustaining peace

Optional comments:

66. Among the areas selected in the previous question, please assess the level of collaboration among the UN entities engaged in more than one area:

- ◯ Very close collaboration
- ◯ Close collaboration
- ◯ Some collaboration
- ◯ No collaboration at all
- ◯ Not applicable as only selected one area in previous question

Optional comments:

67. The UN country team members provide the RC with sufficient and timely information to ensure strong coherence of development and humanitarian activities.

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Not applicable as there isn't any humanitarian activities

Optional comments:

68. With reference to the Bretton Woods institutions in particular, please indicate whether any of the following types of cooperation have taken place in the last two years:

	Yes	No	Don't know
Agreements	◯	◯	◯
Joint assessements and/or analysis	◯	◯	◯
Joint strategies	◯	◯	◯
Joint plans	◯	◯	◯
Joint funding mechanisms	◯	◯	◯

Optional comments:

69. Are there national mechanisms to coordinate development and peacebuilding efforts that are supported by the UNCT?

- ◯ Yes
- ◯ No
- ◯ Don't know

Optional comments:

D. Strengthening complementarity among humanitarian, development and peacebuilding efforts

70. Is the mechanism institutionalized?

- ◯ Yes
- ◯ No, it is ad-hoc

Other (please describe)

71. Is it a country-led mechanism?

- ◯ Yes
- ◯ No (please specify who leads it)
- ◯ Not applicable

Optional comments:

72. Please indicate to what extent are UN humanitarian and development activities both based on:

	To a large extent	To a moderate extent	To a small extent	Not at all	Not applicable
Collective and/or complementary results	○	○	○	○	○
Joint analysis	○	○	○	○	○
Joint planning	○	○	○	○	○
Joint coordination mechanisms	○	○	○	○	○

Optional comments:

73. Please indicate to what extent are UN peacebuilding and development activities both based on:

	To a large extent	To a moderate extent	To a small extent	Not at all
Collective and/or complementary results	○	○	○	○
Joint analysis	○	○	○	○
Joint planning	○	○	○	○
Joint coordination mechanisms	○	○	○	○

Optional comments:

74. Does the UNDAF substantively address:

	Yes	No	Not applicable
Disaster and climate risk reduction	○	○	○
The drivers of needs, risks and vulnerability	○	○	○
Peacebuilding/sustaining peace action	○	○	○

Optional comments:

75. If applicable, in the past two years, have UN development actors and UN humanitarian actors engaged in:

	Yes	No	Don't know	Not applicable
Joint needs assessments	◯	◯	◯	◯
Joint planning	◯	◯	◯	◯
Joint monitoring and evaluation on progress on collective outcomes	◯	◯	◯	◯

76. Is there an active UN peacekeeping mission in your country managed by DPKO?

- ◯ Yes
- ◯ No

D. Strengthening complementarity among humanitarian, development and peacebuilding efforts

77. Is there an active UN political mission in your country managed by DPA?

- ◯ Yes
- ◯ No

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D. Strengthening complementarity among humanitarian, development and peacebuilding efforts

78. The QCPR calls on UN mission actors and UNCTs to enhance coordination and to work more collaboratively. In this regard please indicate the extent that the mission and UN entities coordinate in the following ways.

	To a large extent	To a moderate extent	To a small extent	Not at all
A shared/common vision between the mission and the UNCT	○	○	○	○
Integrated planning mechanisms in UN headquarters and in the field to carry out integrated strategic, programmatic or technical assessments	○	○	○	○
Agreed results, timeliness, respective responsibilities and priorities for the missions and UNCTs	○	○	○	○
Agreed mechanisms for monitoring and evaluation/reporting	○	○	○	○

Optional comments:

79. Does your UNCT have a joint plan for draw down and/or withdrawal of the UN mission?

- ◯ Yes
- ◯ No

Optional comments:

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E. Regional issues

80. Regional UNDG teams (R-UNDG) provide effective support on the regional or sub-regional issues of greatest relevance to the country.

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments:

81. Regional coordination mechanisms (RCM) provide effective support on the regional or sub-regional issues of greatest relevance to the country.

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments:

82. Regional Commissions provide effective support on the regional or sub-regional issues of greatest relevance to the country.

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree
- ◯ Don't know

Optional comments:

83. In the last year, to what extent has the UNCT benefitted from the following kinds of work of the relevant Regional Commission:

	To a great extent	To a moderate extent	To a small extent	Not at all	Don't know
Normative and policy support work	○	○	○	○	○
Technical expertise	○	○	○	○	○
Platforms for policy discussion and exchange of experience	○	○	○	○	○
Regional SDGs follow-up and review activities	○	○	○	○	○

Optional comments:

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III. EFFICIENCY

A. Harmonized Approach to Cash Transfers

84. Does your UNCT have a Common Assurance Plan (i.e. periodic on-site reviews, programmatic monitoring, scheduled and special audits) in place?

- ◯ Yes
- ◯ No

Optional comments:

A. Harmonized Approach to Cash Transfers

85. Which entities use the Common Assurance Plan?

A. Harmonized Approach to Cash Transfers

86. Please explain what has been preventing your UNCT from establishing a Common Assurance Plan.

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A. Harmonized Approach to Cash Transfers

87. Do any members of your UNCT use a Harmonized Approach to Cash Transfers (HACT)?

- ◯ Yes
- ◯ No

Optional comments:

88. Which entities participate in HACT implementation in your country?

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A. Harmonized Approach to Cash Transfers

B. Funding

89. Does a Common Budgetary Framework (CBF) exist covering the current UNDAF (or equivalent instrument) programming period in your country?

- ◯ Yes, fully
- ◯ Yes, partially
- ◯ No

Optional comments:

90. Please provide further details why a CBF covering the current UNDAF programming period has not been fully implemented:

91. If you have a CBF, is it at all times accessible for the government, development cooperation partners (donors) and other stakeholders?

- Yes
- No
- Not applicable since we do not have a CBF

Optional comments:

92. Do you receive information on available and projected financial contributions from agency representatives, when requested?

- Yes
- No

Please mention briefly any challenges encountered:

93. In the context of making the CBF a useful and effective instrument, please indicate the proportion of entities that provide financial data on time:

- ◯ All entities provide information on time
- ◯ Most entities provide information on time
- ◯ Some entities provide information on time
- ◯ No entities provide information on time

Optional comment: Please use this comment box to mention briefly any good practices or challenges related to the timeliness of the data received.her (please specify)

94. To what extent is the financial data received from agency representatives structured around the UNDAF outcomes:

- ◯ Always structured around UNDAF outcomes
- ◯ Usually structured around UNDAF outcomes
- ◯ Sometimes structured around UNDAF outcomes
- ◯ Rarely structured around UNDAF outcomes

Optional comment: Please use this comment box to mention briefly any good practices or challenges related to the quality of the data received.

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C. Flexible, cost-effective and collaborative field presence

95. *Paragraph 68 of the 2016 QCPR "Recognizes that the physical presence of the United Nations development system needs to be aligned with national needs, taking into account the demands of the 2030 Agenda for Sustainable Development and other internationally agreed goals, as reflected in the agreed United Nations Development Assistance Framework, or equivalent planning framework, and ensure cost-effectiveness, and requests the United Nations development system in that regard to adopt flexible, cost-effective and collaborative models for its field presence, as appropriate;" Please consider the following questions in this context.*

The UN presence is adequately tailored for meeting the specific challenges of the country.

- ◯ Strongly agree
- ◯ Agree
- ◯ Disagree
- ◯ Strongly disagree

Optional comments:

96. To what extent do you agree or disagree that UN presence:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
is flexible	○	○	○	○	○
is cost-effective	○	○	○	○	○
operates collaboratively	○	○	○	○	○

Optional comments:

97. There is a clear division of labour (that is, no duplication or overlaps) among UN entities at the country level:

- ○ Strongly agree
- ○ Agree
- ○ Disagree
- ○ Strongly disagree

Optional comments:

98. Drawing on your experience as RC, please briefly outline any potential opportunities where synergies could be leveraged to improve the efficiency of resources (i.e. human, financial, physical resources):

99. In the same context, please briefly describe the main challenges that the UNCT currently faces (or perhaps will likely need to address in the future) in aligning UN presence to meet the specific needs of the country:

100. Please briefly describe any best practices and/or innovations to adapt the UNDS to the new requirements of the 2030 Agenda and or/and any improvements to strengthen the Resident Coordinator system. Please include details such as:

- Title:
- Timeframe (beginning/end):
- UN entities involved:
- Other partners involved:
- A brief description of:
    - The issue that needed to be addressed
    - The solution that was developed
    - What was put in place?
    - What were the results?
    - Lessons learned

It may be useful to draft your response in a Word Document and then copy and paste your response into the text below.

101. Finally, please provide any additional comments you may wish to make on any aspect of implementing the QCPR resolution at country level.