United Nations

Quadrennial Comprehensive Policy Review:
Survey of Governments on the performance of the
United Nations development system

2025/2026 Questionnaire

Survey of Governments on the performance of the United Nations development system

Welcome to this survey on UN development cooperation, requested by the UN General Assembly. Your feedback is vital for assessing the performance of the UN development system and its support to your country for implementing the 2030 Agenda for Sustainable Development and achieving the Sustainable Development Goals (SDGs). The results will be used in official reporting to the General Assembly and Economic and Social Council and for internal management purposes to guide improved delivery of UN support to your country.

This survey has been redesigned to improve user-friendliness, clarity, and functionality.

Thank you for your cooperation.

For any questions about the survey, please contact the Office of Intergovernmental Support and Coordination for sustainable development, United Nations Department of Economic and Social Affairs, at qcpr@un.org.

ℹ️ **GUIDANCE**

- This survey is divided in two parts: one targeting Governments of UN programme countries and one targeting Governments that provide voluntary financial resources. Governments falling under both categories should complete both parts.
- Only one questionnaire may be completed per country.
- To inform your Government's response, we would encourage you to seek input from departments and/or ministries engaged with the UN development system in your country
- Please be sure to submit your country's official response online.

🔒 **CONFIDENTIALITY NOTICE**

Your responses are strictly confidential. Individual responses will not be publicly disclosed Only aggregate, anonymized analysis will be included in the reporting.

Introduction

Please select your country:

○   Country name:

Please provide the name, title and email of the person submitting this survey (details will be kept confidential and strictly for use by the survey management team):

○   First name:

○   Last name:

○   Email:

○   Title:

○   Organization:

Are you a programme country Government?

Programme country is a country where the United Nations conducts its operational work (a UN Resident Coordinator Office is present in your country, or your country is served by one through a multi-country office arrangement).

○   Yes

○   No

[Skip logic: if Yes, proceed to part A; if No skip to part D]

A. UN Strategic Alignment & Effectiveness

If your Government is not representing a programme country, please proceed to Section E, questions for voluntary contributors

Key Definitions:
- **Programme country**: A country where the United Nations conducts its operational work (a UN Resident Coordinator Office is present in your country, or your country is served by one through a multi-country office arrangement)
- **Effectiveness**: The extent to which UN support helps achieve intended development results
- **Alignment**: The degree to which UN activities match your country's development priorities
- **Coordination**: The extent to which UN entities work together in an organized way
- **UN Country Team (UNCT)**: All UN entities working in your country, whether physically present or not
- **Joint programming**: UN entities working together on shared outcomes with common planning and implementation
- **Partnerships**: An ongoing collaborative relationship among organisations from different stakeholder types aligning their interests around a common vision, combining their complementary resources and competencies and sharing risk, to maximise value creation towards the Sustainable Development Goals and deliver benefit to each of the partners

1. **Considering your country's context and development challenges, how would you rate the effectiveness of UN development support overall?**

   ○ Very effective

   ○ Effective

   ○ Neither effective nor ineffective

   ○ Ineffective

   ○ Very ineffective

2. **How effective is UN support in building your country's capacity in the following areas:**

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Not applicable
Development planning and budgeting	○	○	○	○	○	○
Development policy	○	○	○	○	○	○
Managing policy implementation	○	○	○	○	○	○
Government service delivery	○	○	○	○	○	○

Statistics, data and monitoring of progress towards development goals	●	●	●	●	●	●
Unlocking financing for SDG achievement	●	●	●	●	●	●
Engaging in SDG partnerships	●	●	●	●	●	●

3. How effective is UN support in advancing national priorities in the following thematic areas:

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Not applicable
Food systems transformation	●	●	●	●	●	●
Universal health care	●	●	●	●	●	●
Gender equality & women's empowerment	●	●	●	●	●	●
Education and digital learning	●	●	●	●	●	●
Water and sanitation	●	●	●	●	●	●
Energy access and affordability	●	●	●	●	●	●
Decent jobs and social protection systems	●	●	●	●	●	●
Digital connectivity and inclusion	●	●	●	●	●	●
Climate and environment priorities	●	●	●	●	●	●

4. **How effective is UN support to your country in the following areas:**

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Not applicable
Improving national capacity to implement human rights in sustainable development	○	○	○	○	○	○
Addressing the development needs of people left furthest behind	○	○	○	○	○	○
Eliminating violence and discrimination against women and girls	○	○	○	○	○	○
Finding durable solutions for internally displaced persons	○	○	○	○	○	○

5. **How effective is UN support to your country in the following areas:**

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Not applicable
Building national capacity to respond to rapid demographic changes	○	○	○	○	○	○
Supporting consideration of the Multidimensional Vulnerability Index (MVI)	○	○	○	○	○	○

6. **Please rate the effectiveness of the UN's engagement with the following stakeholders:**

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Not applicable
Civil society	○	○	○	○	○	○
Private sector	○	○	○	○	○	○
Women's groups	○	○	○	○	○	○
Youth	○	○	○	○	○	○
Development partners	○	○	○	○	○	○

B. UN Cooperation Framework

The General Assembly defines the United Nations Cooperation Framework as *"the most important instrument for planning and implementation of UN development system activities in each country"*. The Cooperation Framework sets out the United Nations' collective response to your country's priorities on its path towards achieving the 2030 Agenda. It is developed and finalized in full consultation and agreement with your national Government.

7. **To what extent are UN country-level activities aligned with your country's needs and priorities:**

   ○ To a great extent

   ○ To some extent

   ○ To a limited extent

   ○ Not at all

8. **Please select your level of agreement with the following statements:**

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	Don't know
Your Government is actively involved in the development and implementation of the Cooperation Framework, ensuring national ownership	○	○	○	○	○	○
The Cooperation Framework helps ensure UN support addresses national priorities and the SDGs	○	○	○	○	○	○
It is easy to access expertise from UN entities which are not physically represented in the country	○	○	○	○	○	○
The composition of the UN country team (including both resident and non-resident entities) is suitable given the country's national development priorities	○	○	○	○	○	○

9. **How effective is the support received from UN development system entities at the regional level?**

   ○ Very effective

   ○ Effective

   ○ Neither effective nor ineffective

- ○ Ineffective

- ○ Very ineffective

- ○ Don't know

---

10. **Integrated policy advice (delivered in a coordinated way across development priorities) is tailored to national needs and priorities:**
Please select your level of agreement with the statement.

- ○ Strongly agree

- ○ Agree

- ○ Neither agree nor disagree

- ○ Disagree

- ○ Strongly disagree

---

11. **How effective are the UN's development activities in supporting resilience strengthening?**
Resilience refers to the ability to sustain essential services and development progress in the face of shocks or crises

- ○ Very effective

- ○ Effective

- ○ Neither effective nor ineffective

- ○ Ineffective

- ○ Very ineffective

- ○ Not applicable

C. Resident Coordinators and UN country teams

The UN Resident Coordinator is at the centre of the United Nations development system in country. With strengthened authority and impartiality, full-time leadership and enhanced capacities, the Resident Coordinator leads the United Nations country teams' contributions to your country's implementation of the 2030 Agenda.

Key Definitions
- **Common results:** Results jointly delivered through collaboration among UN entities.

12. **How effective is the Resident Coordinator in leading the UN country team's strategic support through the Cooperation Framework for national plans and priorities:**

   ◯ Very effective

   ◯ Effective

   ◯ Neither effective nor ineffective

   ◯ Ineffective

   ◯ Very ineffective

   ◯ Not applicable

13. **Please select your level of agreement with the following statements:**

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	Don't know
The Resident Coordinator has the right profile and skillset to support your country's development	◯	◯	◯	◯	◯	◯
The UN staff in the country team have the right mix of capacities to support your country's development	◯	◯	◯	◯	◯	◯

14. The Resident Coordinator displays:
   Please select your level of agreement with the statement.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	Don't know
Strong leadership	○	○	○	○	○	○
Impartiality	○	○	○	○	○	○
Strong management skills	○	○	○	○	○	○
Capacity to drive coordination and ensure coherence	○	○	○	○	○	○
Ability to serve as an entry point for easy access to UN offer	○	○	○	○	○	○

15. Please rate the effectiveness of the Resident Coordinator's support to your country in the following areas:

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Don't know
Capacity of public institutions	○	○	○	○	○	○
National policy and regulatory frameworks	○	○	○	○	○	○
National opportunities for public and private investments at scale to advance the SDG	○	○	○	○	○	○
Convening a diverse group of stakeholders focused on the financing mix to advance the SDGs	○	○	○	○	○	○

16. Please rate the effectiveness of UN entities working together in your country, in the following areas:

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Don't know
Focus on UN common results	⚪	⚪	⚪	⚪	⚪	⚪
Collaboration among UN entities	⚪	⚪	⚪	⚪	⚪	⚪
Minimizing duplication among UN entities	⚪	⚪	⚪	⚪	⚪	⚪

17. How effective is the most recent annual results report in demonstrating the results delivered by the UN country team? Annual results reports are available here.

- ⚪ Very effective
- ⚪ Effective
- ⚪ Neither effective nor ineffective
- ⚪ Ineffective
- ⚪ Very ineffective
- ⚪ Not applicable

18. Please rate the effectiveness of UN support to your country's international cooperation:

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Don't know
Support for South-South cooperation	⚪	⚪	⚪	⚪	⚪	⚪
Support for strengthening cooperation for science, technology and innovation	⚪	⚪	⚪	⚪	⚪	⚪
Joint UN and International Financial (IFI) support to improve country financing for sustainable development	⚪	⚪	⚪	⚪	⚪	⚪

D. Resident Coordinator results framework

> This section contains legacy questions required to track implementation of General Assembly resolution 76/4 on the review of the functioning of the reinvigorated resident coordinator system. Your responses will support the *final update* to the 2022-25 Resident Coordinator Results Framework.

19. **UNCT configuration is adequately tailored for meeting the specific needs and challenges of the country.**

    ○ Strongly agree

    ○ Agree

    ○ Disagree

    ○ Strongly disagree

    ○ Don't know

20. **Overall, the activities of the UN, as articulated in the Cooperation Framework, and your country's development needs and priorities are:**

    ○ Very closely aligned

    ○ Closely aligned

    ○ Slightly aligned

    ○ Not at all

    ○ Don't know

21. **The Resident Coordinator effectively leads the UN country team's strategic support for national plans and priorities:**

    ○ Strongly agree

    ○ Agree

    ○ Disagree

    ○ Strongly disagree

    ○ Don't know

22. **Resident Coordinator has contributed to building stronger synergies across development, humanitarian and peacebuilding interventions:**

    ○ Strongly agree

    ○ Agree

    ○ Disagree

    ○ Strongly disagree

    ○ Don't know

23. **Compared to before 1 January 2019 that marks the start of the implementation of the reform, vis-à-vis UN entities, to what extent has the Resident Coordinator displayed strengthened/increased:**

	To a great extent	To some extent	No change
Authority	○	○	○
Leadership	○	○	○
Impartiality (provides equal, fair and objective treatment to all concerned)	○	○	○
Management skills (technical, interpersonal and organizational skills needed to lead the UN country team)	○	○	○
Capacity to coordinate UN activities in support to your country's development priorities	○	○	○
Focus on common results of the UN system	○	○	○
Coherence in UN activities, reducing duplication of efforts	○	○	○
Ability to serve as an entry point for easy access to UN offer/ expertise across the UN System	○	○	○

24. **To what extent has the collaboration between International Financial Institutions and the UN in your country improved since the launch of the repositioning of the UN development system in 2018?**

    ○ To a great extent

    ○ To some extent

- ○ To a limited extent
- ○ Not at all
- ○ Don't know
- ○ Not applicable

E.   Questions for voluntary contributors

If your Government makes voluntary contributions to the UN development system, please respond to the following questions, many of which relate to the commitments in the funding compact.

If not, please skip this section and proceed to the Additional Comments section.

Questions in this part of the survey seek information about voluntary financial contributions made by your country to the UN development system.

25. **What specific measures could the UN take to encourage your Government to provide a greater proportion of its contributions as core and other flexible (loosely earmarked) funding?**

    •

    •

    •

26. **Please rate the effectiveness of the Resident Coordinator system in the following areas:**

	Very effective	Effective	Neither effective nor ineffective	Ineffective	Very ineffective	Don't know
Fosters coherence in the UN's activities (reduces duplication of efforts)	⦿	⦿	⦿	⦿	⦿	⦿
Scales up collective action for the SDGs	⦿	⦿	⦿	⦿	⦿	⦿
Leverages the comparative advantages of individual UN entities	⦿	⦿	⦿	⦿	⦿	⦿
Serves as an entry point for easy access to UN expertise.	⦿	⦿	⦿	⦿	⦿	⦿
Convenes multi-stakeholder dialogues with Government and donors to enable policymaking aligned to the SDGs	⦿	⦿	⦿	⦿	⦿	⦿

27. To what extent do UN entities compete with other UN entities for donor funding?

○ To a great extent

○ To some extent

○ To a limited extent

○ Not at all

○ Don't know

28. How effective is the UN system in reporting development results achieved for countries and supported by voluntary contributions?

○ Very effective

○ Effective

○ Neither effective nor ineffective

○ Ineffective

○ Very ineffective

○ Don't know

29. Has your Government taken any recent steps to make its visibility and reporting requirements more consistent for all UN development system entities receiving its financial contributions? For example, by using common templates or standardized formats for UN entities reporting back to donors.

This question relates to the funding compact commitment to reduce to reduce reporting burden. UN entities often face different and overlapping visibility and reporting requirements from multiple donors. Using common templates or standardized requirements across UN entities can help simplify reporting and improve consistency.

•

•

•

30. How effective are country-level dialogues on the UN funding compact?

- ○ Very effective
- ○ Effective
- ○ Neither effective nor ineffective
- ○ Ineffective
- ○ Very ineffective
- ○ Don't know

---

31. What are the major constraints within your Government to the advancement of the implementation of the funding compact?

-
-
-

Additional comments

32. **Please provide any additional comments or suggestions regarding the UN development system's performance or support in your country:**

-

-

-

This concludes the survey. Thank you for your time and valuable input. You may now save or print your submission for your records.

Thank you!

Guiding Operational Activities for Development | Economic and Social Council