2023 survey of the United Nations development system entities' headquarters

Welcome to the 2023 annual survey of UN entities on progress in implementing UN General Assembly resolution on the Quadrennial Comprehensive Policy Review (QCPR) of operational activities for development of the United Nations development system[1], as well as the General Assembly resolution on the repositioning of the UN development system.[2]

This survey aims to monitor the implementation of these resolutions through seeking information on the measures that UN entities have taken in response to the requests and information contained in them. The results of the survey provide an important contribution to the 2023 Secretary-General's report on the implementation of the QCPR and the QCPR Monitoring and Reporting Framework.

Please note that the survey can only be completed online at https://www.surveymonkey.com/r/qcpr2023hq and that only one survey response can be accepted per UN entity. For reference and as an aid to entity-wide consultations on the survey response, a MS Word copy of the questionnaire was included in the original email announcing the launch of this survey. With some browsers, the software allows the questionnaire to be saved and reopened at a later stage on the same computer. You may also navigate forwards and backwards within the questionnaire.

For any given survey response, if further information can be found in a published report, a link to the document may be provided in the comment box below the question. When doing so, kindly identify the relevant section or page.

For simplicity of language, the word "entity" is used in the questionnaire to refer collectively to UN entities, whether Funds and Programmes, Specialized Agencies, Departments of the UN Secretariat or other UN organizations.

Kindly complete the questionnaire by 18 January 2023.

Questions can be addressed to the QCPR team in DESA at qcpr@un.org. A copy of the responses your entity provided to last year's survey can be provided to you upon request.

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[1]A/RES/75/233
[2]A/RES/72/279

1. Please select your entity: [Drop down list]

2. Please provide the contact information of the responsible person to contact regarding this survey:
   Name:
   Title:
   Email:
   Telephone number:

I. Alignment with the QCPR in support of the 2030 Agenda for Sustainable Development

A. Ensuring integrated support to SDG implementation

The *2020 QCPR (OP116): "Reaffirms that all entities of the United Nations development system carrying out operational activities for development should continue to align their planning and activities, including through their governing bodies where applicable, to take appropriate action consistent with each entity's mandate, role and expertise for the full implementation of the present resolution;". The 2020 QCPR (OP21) also "Calls upon the United Nations development system entities, while respecting their respective roles and mandates, to update and build upon their unique contributions and added value to the implementation of the 2030 Agenda for Sustainable Development in the preparation of their strategic plans and similar planning documents, and in this regard requests each individual entity to elaborate on how it plans to further engage in coherent and integrated support, with a stronger focus on actions, results, coherence, progress and impact in the field, as called for in the 2030 Agenda for Sustainable Development, under the guidance of and in close consultation with their respective governing bodies, taking into account, inter alia, lessons learned from their midterm reviews, the outcome of the present resolution, and the efforts of the United Nations development system to address the needs, priorities and challenges of programme countries*

3. When did your entity's current strategic planning and budgetary cycle begin and what is its duration?
   ☐ Year cycle began:
   ☐ Length of cycle in years:

4. In 2023, Did your entity report to its governing body on actions taken to implement the 2020 QCPR resolution (A/RES/75/233)?
   ☐ Yes
   ☐ No
   ☐ Not applicable

Comment box: If YES, please quote or provide the link to the relevant paragraph(s)/section(s) :

5. In 2023, did your governing body take decisions on specific QCPR (A/RES/75/233) provisions?
   ☐ Yes
   ☐ No
   ☐ Not applicable

Comment box: If YES, please briefly mention these decisions taken by your governing body in 2023 (max 100 words).

6. Has your entity's governing body in the last four years reviewed its working methods in order to improve synergy with governing bodies of other entities of United Nations development system?
   ☐ Yes
   ☐ No
   ☐ Not applicable
   Comment box: If YES, please describe briefly (maximum 100 words)

7. Does your entity systematically communicate to all staff and representatives the new working methods needed in line with the reform of the UN development system?
   ☐ Yes
   ☐ No
Comment box: Please briefly explain (max 50 words)

8. Has your entity reported to the governing body in the last year on actions taken to align its policies, guidelines and regulations with the UNDS repositioning process?
   ☐ Yes
   ☐ No
   ☐ Not applicable

   Comment box: If YES, please briefly highlight these actions (max 100 words)

9. Has your entity reported on the UNDS reform checklist?
   ☐ Yes, in full
   ☐ Yes, partially
   ☐ No
   ☐ Not applicable (your entity is not a member of UNSDG)
   Comment box: If NO, please indicate why not.

OP74 of the 2020 QCPR "underscores the importance for all United Nations development system entities to prepare and finalize their entity-specific country development programme documents in accordance with the agreed priorities of the United Nations Sustainable Development Cooperation Framework and in consultation and agreement with host Governments, and requests relevant development system entities, in coordination with the Development Coordination Office to make the relevant United Nations Sustainable Development Cooperation Framework and/or its outcome matrix available to Member States and the governing bodies when the draft country programme document is presented for consideration, in accordance with relevant Executive Board processes and timelines."

10. Does your entity's guidance or processes require that your country-level development activities/engagement derives from the Cooperation Framework (and, as a result, that it is developed after, or in parallel with Cooperation Framework priorities and outcomes that have been agreed with Government)?
    ☐ Yes
    ☐ No
    Comment box: If NO, please explain briefly why this is not being done and if there are any plans to do so in the future

11. Does your entity provide the governing body with the opportunity to review the derivation of country programmes from the Cooperation Frameworks?
    ☐ Yes
    ☐ No

☐ Not applicable

Comment box: If NO, please explain briefly why this is not being done and if there are any plans to do so in the future.

A/RES/75/233, OP21 "requests each individual entity to elaborate on how it plans to further engage in coherent and integrated support, with a stronger focus on actions, results, coherence, progress and impact in the field, as called for in the 2030 Agenda for Sustainable Development, under the guidance of and in close consultation with their respective governing bodies, taking into account, inter alia, lessons learned from their midterm reviews, the outcome of the (2020 QCPR) resolution, and the efforts of the United Nations development system to address the needs, priorities and challenges of programme countries"

12. Does your entity's strategic plan include efforts for greater integrated support and joint work with other UN entities?
    ☐ Yes
    ☐ No

Comment box: If YES, please provide a relevant link to the source document and explain briefly the action your organization plans to take, with timelines if possible, in relation to this plan.

13. Are all the development activities of your entity at the country level captured in the Joint Workplan of the Cooperation Framework?
    ☐ Yes
    ☐ No
    Comment box: if NO, please indicate why not.

14. In the past year, has your entity taken concrete actions to support the development of common (system-wide) approaches and definitions with regard to measuring system-wide results and harmonizing indicators?
    ☐ Yes
    ☐ No
    Comment box: if NO, please indicate why not .

15. Does your entity require your country representatives to report on Cooperation Framework results via the UNSDG Output Indicator Framework?
    ☐ Yes
    ☐ No
    ☐ Not applicable

Comment box: If NO, please indicate why not. If **Not applicable**, please explain.

16. Does your entity make it a requirement for your country programming to be reflected in Cooperation Framework Joint Workplans (via UN INFO)?
    ☐ Yes
    ☐ No
    ☐ Not applicable – your entity does not have country programming

    Optional comments:

17. During 2023, the UN Development Coordination Office has effectively supported your entity's engagement with:

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree	Not applicable (not a

						UNSDG member)
UNSDG						
RC system						

Optional comments:

*A/RES/75/233, OP32: "**Calls upon the United Nations development system to strengthen its focus in supporting programme countries in developing national capacities for development planning, collection and analysis of data disaggregated** by income, sex, age, race, ethnicity, migratory status, disability, geographic location and other characteristics relevant in national contexts, sectoral data development plans, implementation, reporting, monitoring and evaluation, with an emphasis on addressing the gap in data collection and analysis and the effective integration of the economic, environmental and social dimensions of sustainable development, and in this regard recognizes that the resources of the United Nations development system, including the knowledge base and expertise of all resident and non-resident agencies, should be available for access by developing countries"*

18. Please mention briefly any revised policies or systems introduced in the last year to ensure your entity's participation **in joint efforts** to better develop and strengthen national statistical capacities for development planning, collection and analysis of disaggregated data (maximum 100 words).

B. Addressing the challenges of countries in special situations

A/RES/75/233 OP10: "Reiterates the call to the United Nations development system to continue to support developing countries in their efforts to achieve internationally agreed development goals and their development objectives, and requests the system to address, within existing resources and mandates, the special challenges facing the most vulnerable countries and, in particular, African countries, least developed countries, landlocked developing countries and small island developing States, the need for special attention to countries in conflict and post-conflict situations and countries and peoples under foreign occupation, as well as the specific challenges facing the middle-income countries, in line with the Addis Ababa Action Agenda of the Third International Conference on Financing for Development 15 and the 2030 Agenda for Sustainable Development."

19. Does your entity have concrete strategies to address the unique development challenges of countries in the following country groups?

	Yes	No
Least developed countries		
Landlocked least developed countries		
Middle-income countries		
Small island developing states		
Africa		
Conflict-affected countries		
Other country groups (please specify in the comments below)		

Comments Box: If you answered **YES** to any of the above, please provide links to the strategies.

20. Does your entity report to your governing body on outcomes of your work related to specific country groups (or have you done so in the last three years)?

	Yes	**No**	**N/A**
Least developed countries			
Landlocked developing countries			
Middle-income countries			
Small island developing States			
Africa			
Conflict-affected countries			
Other country groups (please specify)			

Comments Box: If you answered **YES** to any of the above, please provide links to relevant evaluations/outcome reports or send the documents separately to qcpr@un.org.

21. Has your entity reviewed and adjusted its programme responses and resource allocations in support of the priorities of Small Island Developing States?
    ☐ Yes
    ☐ No
    ☐ Not applicable – our entity does not operate in Small Island Developing States

    Optional comments: If YES, please elaborate providing examples of UN offer developed/put in place in support of countries serviced by MCOs.

22. In response to the Multi-Country Office review, has your entity taken concrete steps to review the appropriateness of expertise and organizational arrangements in MCO settings
    ☐ Yes
    ☐ No
    ☐ Not applicable – our entity does not operate in MCO settings

Optional comments: If YES, please elaborate providing examples. If NO, please explain why not.

23. What indices and other indicators does your entity use as part of its work related to middle-income countries?
    ☐ Multidimensional Poverty Index (MPI)
    ☐ Human Development Index (HDI)
    ☐ Economic and environmental vulnerability index (EVI)
    ☐ GNI per capita
    ☐ Global SDG indicators
    ☐ Gender inequality or other gender-related index
Comments Box: Please identify any other indices or indicators typically used:

24. What tools does your entity use as part of its work related to middle-income countries?
    ☐ SDG needs assessment
    ☐ Scenario analyses
    ☐ Modeling tools (please specify below)
    ☐ Other (please specify below)
Comments Box Please identify any other tools typically used.

II.   A new Generation of UN Country Teams

A.   Greater complementarity between humanitarian, development and peacebuilding efforts

A/RES/75/233, OP36 "Calls upon the entities of the United Nations development system to leverage their comparative advantages, in full compliance with their respective mandates to continue to enhance cooperation, collaboration and coordination with humanitarian assistance and peacebuilding efforts at the national level in countries facing humanitarian emergencies, including complex emergencies, and in countries in conflict and post-conflict situations, including through agency-specific actions and inter-agency collaboration at the country level, in full compliance with respective mandates of the United Nations development system entities, which contributes to collective outcomes on the basis of jointly developed and risk-informed analysis and coherent and complementary joined-up planning and action in order to foster greater self-reliance and resilience and promote development, in accordance with national plans, needs and priorities (…)"

25. Does your organization have a policy or guidance in place for your country offices to operationalize collective outcomes aimed at reducing need, risk and vulnerability towards which humanitarian, development and peace actors can contribute at the country level?
  ☐ Yes
  ☐ No
  ☐ Not applicable – our entity does not have areas of programming covering humanitarian and peacebuilding work

   Optional comments:

26. Regarding ongoing work to ensure coherence and complementarity between humanitarian, development and peacebuilding activities, please assess the level of difficulty with each of the following aspects:

Activity	Very difficult	Difficult	Generally not an issue	No problem at all	Don't know / Not applicable
Carrying out jointly developed and risk-informed analysis to obtain a shared understanding of risk, needs and vulnerabilities and to focus common efforts					
Joined-up planning and programming to achieve common efforts					
Assessing impact					
Ensuring appropriate financing, including predictable, flexible and multi-year funding					
Developing tangible implementation and monitoring plans to deliver on the jointly planned actions					

Comment box: If you answered "Very difficult" or "Difficult" for any of the above, please indicate briefly the main difficulties:

27. Within the context of strengthening complementarity of development, humanitarian and peacebuilding efforts, please briefly describe (in under 100 words each):
    a. The type of challenges encountered to ensure a 'whole-of-system response' in addressing the needs, risks and vulnerabilities and to provide development programmes that address underlying drivers of needs; and
    b. The key actions undertaken by your organization in 2023, if any, to address these challenges:
    c. Any key actions undertaken by your entity to follow-up on any UN intergovernmental bodies provisions/requests (Security Council, ECOSOC, Peacebuilding Commission) to facilitate strengthening complementarity of development, humanitarian and peacebuilding efforts.

B.   UN support in country and at regional level

OP95 of the 2020 QCPR recognized "*the efforts by the entities of the United Nations development system to collaboratively implement a new generation of United Nations country teams, with needs-based tailored country presence, to be built on the Cooperation Framework and finalized through open and inclusive dialogue between the host Government and the United Nations development system, facilitated by the resident coordinator, to ensure the best configuration of support on the ground, as well as enhanced coordination, transparency, efficiency and impact of United Nations development activities.*"

OP 78 of the 2020 QCPR "Requests the Secretary-General to continue regular follow-up, monitoring and reporting, including to the Economic and Social Council at its operational activities for development segment, on the work of regional assets of the United Nations development system in support of the 2030 Agenda with a view to enhancing transparency, accountability, efficiency, coordination and results-based management at the regional level in order to ensure that the longer-term reprofiling and restructuring of the regional assets of the United Nations are addressed on a region by-region basis and in accordance with the region's specific needs and priorities, as agreed in resolution 74/297 of 11 August 2020"; OP 102 of the 2020 QCPR "takes note of the provisions of resolutions 72/279 and 74/297 on the revamping of the regional assets of the United Nations development system."

28. Do your entity's strategic planning documents set out how the entity is working as part of the repositioned UN development system at the global, regional and country levels?
    ☐ Yes
    ☐ No
       Comment box (If YES, please briefly elaborate in under 100 words):

29. If your entity has country offices, please indicate the 1 or 2 main factors that you are taking into account with regard to the determination of establishing country presence in programme countries. Please specify no more than TWO main factors:
    ☐ Responsiveness to emerging needs and priorities
    ☐ Size of current and anticipated programme
    ☐ Funding considerations
    ☐ Country development status
    ☐ Presence was requested by the Member States
    ☐ Tied to decisions by your entity's governing body
    ☐ Not applicable (entity does not have country offices)
    ☐ Other (please specify)

30. What proportion of your entity's country offices have engaged in a country configuration exercise in line with the agreed Cooperation Framework, in accordance with national

development policies, plans, priorities and needs and in consultation with the host government?

> ➢ Number of countries your entity is physically present in:
> ➢ Number of countries that your offices engaged in a configuration exercise:
> ➢ Number of countries this exercise led to a change in your business models, country-level footprint and/or programming:
> ➢ Number of countries in which this exercise led to an increase in the relative share of policy advice vis-à-vis project implementation (including large-scale procurement support)?
> ➢ Optional comments:

31. Does your entity have guidance or a process in place to encourage the entity's active engagement in regional rosters of experts?
☐ Yes
☐ No
   Comment box: If no, please explain why not

32. Does your entity have guidance or a process in place to ensure your participation in RCP initiatives to allow countries and UNCTs to easily identify and access the expertise, experts, available assets, policy and strategy work, seated in a region in a unified system?
☐ Yes
☐ No
   Comment box: If no, please explain why not (max 50 words)

A/RES/75/233, OP 103: "Recognizes the contribution of the regional economic commissions and the regional teams of the United Nations development system, and underlines the need to continue to preserve and reaffirm them in addressing development challenges and to support the implementation of the 2030 Agenda, recognizing the specificities of each region and bearing in mind that no one size fits all."

33. Overall, how effective were the Regional Forums on Sustainable Development in 2023 in achieving their primary objectives, including as a regional mechanism to support follow-up and review of progress and actions to achieve the 2030 Agenda:

	Don't know / my entity did not participate	Very effective	Somewhat effective	Neither effective nor ineffective	Somewhat ineffective	Very ineffective
ECA						
ECE						
ECLAC						
ESCAP						
ESCWA						

Optional comments: Please briefly highlight any agenda items that were particularly effective and/or how any of the Forums could be improved (max 50 words).

C.   Implementing the Management and Accountability Framework

A/RES/72/279, OP9."Requests the Secretary-General to strengthen the authority and leadership of resident coordinators, as the highest-ranking representatives of the United Nations development system, over United Nations country teams, and system-

wide accountability on the ground for implementing the United Nations Development Assistance Framework and supporting countries in their implementation of the 2030 Agenda, through:
a) *Enhanced authority for the resident coordinator to ensure alignment of both agency programmes and inter-agency pooled funding for development with national development needs and priorities, as well as with the United Nations Development Assistance Framework, in consultation with the national Government;*
b) *Full mutual and collective performance appraisals to strengthen accountability and impartiality, with resident coordinators appraising the performance of United Nations country team heads and United Nations country team heads informing the performance assessment of resident coordinators;*
c) *The establishment of a clear, matrixed, dual reporting model, with United Nations country team members accountable and reporting to their respective entities on individual mandates, and periodically reporting to the resident coordinator on their individual activities and on their respective contributions to the collective results of the United Nations development system towards the achievement of the 2030 Agenda at the country level, on the basis of the United Nations Development Assistance Framework;"*

OP 77 of the 2020 QCPR "*Underscores the importance of accountability for implementing reforms at the country level, and in this regard requests the Secretary-General and members of the United Nations Sustainable Development Group to ensure full implementation of the Management and Accountability Framework in all United Nations country teams*;"

34. Are there guidance and processes in place to support dissemination and understanding of the Management and Accountability Framework (MAF) at all levels of the organization?
   ☐ Yes
   ☐ No
   Optional comment: If YES, please elaborate. If NO, please explain why not.

35. Please briefly highlight, if any, the main challenges your entity has faced in 2023, in supporting implementation of the MAF at all levels of the organization (max 50 words).

36. Does your entity have guidance or a process in place to ensure implementation of the Management and Accountability Framework (MAF) requirement to "consult with the Resident Coordinator at key stages of entity-specific strategic planning"?
   ☐ Yes
   ☐ No
   Comment Box: If YES, please briefly describe how your entity monitors adherence to this requirement. If NO, please explain why not and mention any plans for doing so in the future.

37. Do your country representatives have authority to commit funding as part of a joint programme with other UN entities at the country level?
   ☐ All country representatives have this authority
   ☐ This authority is delegated on a country-by-country basis
   ☐ The authority is delegated up to a pre-defined amount
   ☐ This authority has not yet been delegated
   ☐ Not applicable (entity does not have country representatives)
   Optional comments:

38. Does your entity instruct country-level representatives to fully collaborate with information, data and other necessary input to the annual UN Country Results Report presented to national Governments on the work and results achieved in country by the UNCT?
   ☐ Yes
   ☐ No
   ☐ Not applicable (entity does not have country representatives)
   Comment Box: If NO, explain why and whether there are plans to do so in the near future.

39. Do your country-level representatives have authority to substitute the annual UN Country Results Report for your entity's individual Country Annual Report?
    - ☐ All country representatives have this authority
    - ☐ This authority is delegated on a country-by-country basis
    - ☐ This authority has not yet been delegated
    - ☐ Not applicable (entity does not issue individual country annual reports)
    Optional comments:

40. Does your entity require formal inputs from the UN Resident Coordinator to Country Representatives' performance appraisal?
    - ☐ Yes
    - ☐ No
    - ☐ Not applicable (entity does not have country representatives)
    Optional comments:

41. In what per cent of countries has the RC provided input into the performance review of your entity representative (enter "n/a" if not applicable)?

42. In what per cent of countries do your country representatives inform the performance assessment of Resident Coordinators by providing feedback on RC behaviours against the RC leadership profile (enter "n/a" if not applicable)?

43. Have the job descriptions of your country representatives been revised to recognize the role of the Resident Coordinator as outlined in OP9 resolution 72/279 and the Management and Accountability Framework?

	Yes	No	N/A
Recognize the role and responsibility of the Resident Coordinator			
Reflect their accountability to the Resident Coordinator for their contribution to agreed results as defined in the Cooperation Framework and other inter-agency development agreements			
Reflect the responsibility for active engagement in UNCT			

Optional comments:

44. Does the performance assessment system of your entity's country representatives:
    - ☐

	Yes	No
Embed characteristics of the UN leadership framework?		
Have at least one key result area linked to contribution to collective UNCT results?		

Comment Box: For each **NO** response, please briefly explain why not.

45. Does your entity recognize reporting obligations to the UN Resident Coordinator for the following field activities?

	Yes	No	N/A (Entity does not have field activities)
Planning			
Resource mobilization			
Programme implementation			

Comment Box: For each **NO** answer above, please briefly explain why not.

46. Are there processes in place to ensure your entity's Regional Directors (or equivalent) seek confirmation of their respective Resident Coordinators that their entity country programming instruments are aligned with the Cooperation Framework for each country?
☐ Yes
☐ No
☐ Not applicable (your entity does not have Regional Directors)
Comment Box: If **NO**, please explain why not and mention any plans for doing so in the future.

47. Do your entity Regional Directors/ Executive Secretaries of the Regional Commissions, as members of the Regional Collaboration Platforms (RCPs), include the following in their individual performance compacts (or equivalent)?

	Yes	No	N/A (your entity does not have Regional Directors)
Their role in ensuring implementation of the MAF at the regional and country levels			
Their responsibilities in supporting UNCT members to drive joint results at the country level in line with the Cooperation Framework and other inter-agency agreements			

Comment Box: If **NO**, please explain why not and mention briefly any plans for doing so in the future.

48. Do your Regional Directors or equivalent representatives of entities that comprise the UNCT contribute to the performance appraisal of the Resident Coordinators ?
☐ Yes
☐ No
☐ Not applicable (your entity does not have regional directors)
Optional comments:

49. Does your entity ensure that resident coordinators have an opportunity to provide specific input to your entity's regional directors on the skillsets and leadership profile that would be relevant in a given country context ahead of the selection and deployment of new country representatives?
☐ Yes
☐ No
☐ Not applicable (your entity does not have regional directors and/or country representatives)

Comment box: If yes, please briefly describe how your entity monitors adherence to this requirement. If NO, please indicate why not.

D.   Harmonization and Simplification of Business Practices

A/RES/72/279/OP6: "*Welcomes measures by the Secretary-General to advance common business operations, where appropriate, including common back-offices, and with the target of 50 per cent common premises by 2021, to enable joint work and generate greater efficiencies, synergies and coherence, and requests the implementation of those measures in accordance with resolution 71/243*". Included in the Secretary General's proposals for advancing common business operations was "*for all UN entities to conduct a high-level review of the business operations services they could offer to – or purchase from – other entities in the System*" and "*to measure client satisfaction on all back-office services*". The 2020 QCPR (OP105) "*requests the United Nations development system to further simplify and harmonize agency-specific programming instruments, business practices, processes, common business operations and reporting as well as leverage and utilize, as appropriate, digital technologies solutions in alignment with the operation Framework, including by taking necessary steps at the headquarters level, as appropriate.*" In addition, OP 107 of the 2020 QCPR "*stresses the need for the United Nations development system, to strengthen and improve the ongoing design and implementation of harmonized business practices in order to optimize opportunities for collaboration, including the Business Operations Strategies (BOS), Common Back Offices (CBO) and Common Premises at the country level and strengthening of its reporting processes on impact in terms of efficiency gains resulting from these new business practices, while recognizing progress in this regard, in order to free up more funding for development activities, including coordination.*" The 2020 QCPR (OP 106) also reiterates that UNDS entities "*should operate according to the principle of mutual recognition of best practices in terms of policies and procedures, with the aim of facilitating active collaboration across agencies and reducing transaction costs for Governments and collaborating agencies.*"

50. Has your entity conducted a review of the business operations services (location dependent or independent) which could be offered to - or purchased from - other entities in the system?
    ☐ Yes
    ☐ No, but we plan to conduct such a review in the next 12 months
    ☐ No

Optional comments:

51. Since the repositioning of the UN development system, has your entity developed a policy, guidance, or plan concerning the provision and/or purchasing of business operations services (location dependent or independent) from other entities in the system?
    ☐ Yes
    ☐ No, but our entity plans to develop such a policy or guidance in the next 12 months
    ☐ No, and we have no plans to do so

Optional comment: If there are no plans to do so, please briefly mention (under 100 words) any reasons that may be applicable

[*Skip* logic *if "Yes" or "No, but our entity plans to develop such a policy or guidance" selected*]
52. Which option best describes the strategy?
    ☐ Provider strategy - Specialize/Mostly provide business operations services to other entities in the system
    ☐ Purchaser strategy - Specialize/Mostly purchase business operations services from other entities in the system
    ☐ Balanced strategy - No specialization / balanced approach of providing and purchasing
    ☐ No specific strategy

Comments: If Provider Strategy OR Purchaser Strategy, please indicate the service lines/functional areas and services included in the strategy.

53. Have you had to front load investment in order to support joint efficiency gains?
    ☐ Yes
    ☐ No

Optional comment:

54. Does your organization provide services to other entities through Global Shared Services?
    ☐ Yes
    ☐ No
    Comment Box: If **NO**, please explain why not and mention any plans for doing so in the future.

55. Does your organization obtain services through another entity's Global Shared Service Centers or through other global shared means?
    ☐ Yes
    ☐ No
    Comment Box: If **NO**, please explain why not and mention any plans for doing so in the future.

56. How many country offices does your entity have?

57. What percentage of your entity's country offices participate in a Common Back Office?

58. What percentage of your entity's premises are common premises?

59. What percentage of your entity's country offices participate in the country's Business Operations Strategy (BOS)?

60. Does your entity have any policies or procedures that enable mutual recognition of another entity's policies and procedures in the following areas?

	Yes	No
Procurement		
Administration		
Human resources		
Logistics		
Information and communications technology		
Facilities management		
Finance		

Comment Box: If NO to any of the above, please briefly (under 50 words) highlight the challenges your entity is facing with the implementation of mutual recognition?

to include, inter alia, budgetary information on efficiency gains achieved in their annual reporting to their governing bodies."

61. Has your entity put in place a process to track efficiency gains achieved individually, as well as jointly with other UN entities?
    - ☐ Yes, efficiency gains achieved individually as well as those achieved jointly with other entities are both being tracked.
    - ☐ Yes, only the efficiency gains achieved individually are tracked.
    - ☐ Yes, only the efficiency gains achieved jointly with other entities is tracked.
    - ☐ No, there is no such tracking process currently in place.

62. *[Skip logic, if YES]* Does the process use the agreed UNSDG common methodology for measuring the impact of efficiency initiatives?
    - ☐ Yes
    - ☐ No
    Comment box: If not, explain why not

63. [Skip logic, if YES to Q61] Your entity reports annually to its governing body on:

	Yes	No	Not applicable
Entity-specific efficiency gains			
System-wide efficiency gains			

III.   Integrated Support and System-wide Results

In relation to this section, the 2020 QCPR (OP18) "Notes the importance of the contribution of the United Nations development system with the aim of supporting government efforts to achieve the Sustainable Development Goals, leaving no one behind, based on full respect for human rights, including the right to development, and stresses in this regard that all human rights are universal, indivisible, interdependent and interrelated;" The 2020 QCPR also (OP28) "calls upon all entities of the United Nations development system, in accordance with their respective mandates, to assist Governments upon their request and in consultation with them, in their efforts to respect and fulfil their human rights obligations and commitments under international law, as a critical tool to operationalize the pledge to leave no one behind."

64. Does your entity include, **as part of its annual reporting to its governing body**, specific contributions made by your entity to support countries in the full respect for human rights in its efforts to enable the achievement of the Sustainable Development Goals, in the following areas?

	Yes	No	Not applicable – your entity does not have a governing body
Integrating rights-based approaches in your entity's work			
Support to countries in strengthening national human rights systems			
Support to countries in meeting their human rights obligations			

Comment Box: If YES, please briefly describe the provisions in your entity's annual reporting to governing body. If NO, why (maximum 100 words).

The 2020 QCPR (OP13) "Recognizes, after the 2030 Agenda for Sustainable Development, that people who are vulnerable must be empowered; further recognizes that those whose needs are reflected in the Agenda include all children, youth, persons with disabilities, people living with HIV/AIDS, older persons, indigenous peoples, refugees and internally displaced persons and migrants, and calls upon the United Nations development system to continue to have a particular focus on the poorest, most vulnerable and those furthest behind"

65. Does your entity target and measure the impact of its work on the poorest, most vulnerable, and those furthest behind using appropriately disaggregated data (select all that apply)?
   - ✓ Yes, in the strategic plan.
   - ✓ Yes, in the annual report to the governing body.
   - ✓ Yes, in the entity's monitoring & evaluation framework.
   - ✓ None of the above

Comment Box: If Yes, to any of the above, please briefly describe how this disaggregated data is included in analysis/research/publications produced or tools developed (maximum 50 words).

66. Which group(s) does your entity disaggregate the data and measure its progress for?

	Yes	No
Women and girls		
Children		
Youth		
Persons with disabilities		
Older persons		
Minorities (incl. ethnic, religious, linguistic)		
Indigenous peoples		
People of African descents		
Migrants		
Refugees & asylum seekers		
Internally displaced persons		
Stateless persons		
People deprived of their liberty		
Peasants and rural workers		
Human rights defenders		
LGBTQI+ persons		
Persons affected by chronic/long term health conditions (e.g. HIV/AIDS, leprosy, diabetes, autoimmune)		
Persons with albinism		
Victims or relatives of victims of enforced disappearances		
Victims of grave human rights violations (slavery, torture, trafficking, sexual violence)		
Other groups (please specify in comment box below)		

Comment Box: please specify which other group(s), if applicable

A/RES/75/233 (OP14) "Calls upon the United Nations development system entities as well as United Nations country teams, within their respective mandates, to continue to work collaboratively to accelerate the full and effective mainstreaming of disability inclusion into the United Nations system, including by implementing and reporting on the United Nations Disability Inclusion Strategy across its programmes and operations, and stressing the need for capacity-development efforts aimed at empowering persons with disabilities and their representative organizations;"

67. Does your entity's corporate policies/guidance include provisions aimed at mainstreaming of disability inclusion across your entity's programmes and operations, in line with the United Nations Disability Inclusion Strategy (UNDIS)?

	Yes	No
Programmes		
Operations		

Comment Box: If YES, please briefly describe this provision (maximum 100 words).

The 2020 QCPR (OP15) "Urges Member States and the United Nations development system to explore and promote concrete new avenues for the full, effective, structured and sustainable participation of young people in the implementation of the 2030 Agenda;" Our Common Agenda Policy Brief 3 further made recommendations for meaningful youth engagement in policymaking and decision-making processes addressed to Member States.

68. Does your entity's corporate policies/guidance include provisions aimed at stepping up your entity's work in making youth engagement meaningful in the following policymaking or decision-making processes?

	Yes	No
Supporting Member States in expanding and strengthening youth participation in decision-making		
Ensuring systematic integration of meaningful youth participation into UN intergovernmental mechanisms and processes at the global and regional level		
Developing an integrated programme of work to facilitate more meaningful youth participation		

Comment Box: If YES, please briefly describe this provision (maximum 100 words).

The 2020 QCPR (OP26) "Requests the United Nations development system to support programme countries in implementing nationally appropriate social protection systems and measures for all, including social protection floors, and by 2030 to achieve substantial coverage of the poor and the vulnerable;"

69. In the past year, did your entity make any changes in policies in response to the 2020 QCPR mandate calling for support to programme countries in implementing nationally appropriate social protection systems and measures for all, including social protection floors, and by 2030 to achieve substantial coverage of the poor and the vulnerable ?
   ☐ Yes
   ☐ No

Comment box: Please briefly elaborate on the change(s) made (maximum 100 words):

70. Does your entity support countries in the operationalization of the Global Accelerator on Jobs and Social Protection for Just Transitions?
   ☐ Yes
   ☐ No, but we plan to so in the next 12 months
   ☐ No

   Comment Box: If YES, please briefly describe in what ways (e.g. support to pathfinder countries, as part of technical support facility, funding, etc) (maximum 100 words).

The 2020 QCPR (OP27) "Calls the entities of the United Nations development system, to achieve and work towards building back better and a sustainable inclusive and resilient recovery which is people-centred, gender-sensitive and respect human rights, has a particular focus on the poorest, most vulnerable and those furthest behind and protects the planet, achieves prosperity and universal health coverage by 2030; and to better prepare and provide assistance for possible related future shocks including through contingency planning, risk information and early warning systems, where appropriate." Furthermore, the 2023 Political declaration of the high-level meeting on universal health coverage (OP107) "request the Secretary General, in close collaboration with relevant UN agencies and other stakeholders, to provide assistance to Member States, upon their request, towards the achievement of universal health coverage." The 2023 Political declaration of the General Assembly high-level meeting on pandemic prevention, preparedness and response (OP55) "calls upon the relevant entities of the United Nations development system, to strengthen and ensure pandemic prevention, preparedness and response at the national level."

71. Does your entity provide support to countries to achieve universal health coverage and to better prepare for future shocks in the following areas?

	Yes	No
Support towards the achievement of universal health coverage and other health-related targets of the SDGs		
Support in strengthening and ensuring pandemic prevention, preparedness and response at the national level		

Comment Box: If YES, please briefly describe this provision (maximum 100 words).

The 2020 QCPR (OP38)" calls upon the United Nations development system to improve and ensure support and assistance to programme countries, in developing their national capacities to ensure inclusive and equitable quality education and promote lifelong learning opportunities for all, to achieve SDGs; recognizing that education, including girl's education, is a main driver of development and contributes to the achievement of all internationally agreed development goals. Our Common Agenda Policy Brief 10 further made references to seven essential building blocks and related actions to transforming education."
The 2020 QCPR (OP100) "takes note of the Secretary-General's Road Map for Digital Cooperation, and encourages cooperation between the United Nations development system and programme countries in order to improve digital inclusion. Our Common Agenda Policy Brief 5 further outlines areas in which the need for multi-stakeholder digital cooperation is urgent."

72. Your entity's work supports countries in the following areas:

	Yes	No
Inclusive and equitable quality education and lifelong learning		
Improving digital inclusion and closing the digital divide		
Safeguarding online spaces to be open and safe for everyone		
Governing the development and use of Artificial Intelligence		
Advice to governments on the use of new technologies and innovation to achieve the SDGs		
Advice to governments on policies for an inclusive digital economy and society		
Analysis of potential transformative impact of technology, innovation and digital transformation on the achievement of UN mandates		

Optional comments:

73. In the past year, your entity improved its support and assistance to countries in the following areas?

	Yes	No
Improving children's access to digital learning		
Improving digital literacy		

Ensuring equal access to education for and vocational training for persons with disabilities, indigenous peoples and children in vulnerable situations		
Taking measures towards lifelong learning and reskilling		
Making curricula and pedagogies more relevant		
Equipping the teaching professions and education workforce		
Increasing investment and financing in education		

Comment Box: If YES to any of the above, please briefly describe in what ways .

74. Your entity's strategic plan includes the following:

	Yes	No
A plan to strengthen cooperation in science, technology and innovation		
A strategy to provide support to inclusive and equitable quality education and lifelong learning		

Optional comments:

The 2020 QCPR (OP29) "Calls upon the entities of the United Nations development system to:
(a) Adopt and mainstream a more climate- and environment-responsive approach into their programmes and strategic plans, where appropriate, as well as in cooperation frameworks, or equivalent planning frameworks, and their policy advice to programme countries, in accordance with national development policies, plans, priorities and needs, including supporting programme countries that are parties to the Paris Agreement in their implementation of the Agreement;
(b) Advance the development of a system-wide approach, implement measures and report regularly to their respective governing bodies, through existing reporting and mandates, on their efforts to reduce their climate and environmental footprint; ensure consistency of their operations and programmes with low emissions and climate-resilient development pathways; stressing the urgency of climate action and contribute to the post-2020 global biodiversity framework; and
(c) Fulfil their pledges made at the 2019 Climate Action Summit convened by the Secretary-General and follow up on the 2020 summit on biodiversity convened by the President of the General Assembly;"

(OP30) "Requests the Secretary-General to ensure full and effective implementation, across the United Nations development system, including its specialized agencies, funds and programmes, of the United Nations System Strategic Approach on Climate Change Action as well as of the United Nations System-wide Framework of Strategies on the Environment, and of their future revisions, and continue working towards the development of a common approach to integrating biodiversity and ecosystem-based approaches for sustainable development into United Nations policy and programme planning and delivery, with a view to its swift and effective implementation across the United Nations system in accordance with national development policies, plans, priorities and needs;"

75. Does your entity's strategic plan substantively address the following:

	Yes	No
Disaster and climate risk reduction		
Environmental and climate challenges		
The drivers of biodiversity loss		
The drivers of climate change		

Optional comments:

76. As part of its annual reporting to its governing body in 2023, did your entity report on support it provided to address the following issues?

	Yes	No
Disaster and climate risk reduction		
Environmental and climate challenges		
The drivers of biodiversity loss		

The drivers of climate change		

Optional comments:

77. Is your entity on track to fulfil the pledge(s) made at the 2019 Climate Action Summit?
    ☐ Yes
    ☐ No
    ☐ Not applicable (entity did not make a pledge)

    Comment Box: If YES, please briefly (in under 50 words) describe the actions taken towards fulfilling the pledge.

78. Has your entity adjusted its strategies, policies and programmes to align to the Common Approach to Biodiversity?
    ☐ Yes
    ☐ No
    ☐ Not applicable (entity does not operate in biodiversity)

Optional comment box.

79. Does your entity provide support to countries to improve energy access for its people in the following ways?

	Yes	No
Support countries to transition from fossil fuels to renewable energy (hydro, solar, wind, green hydrogen, etc)		
Support towards increasing access to electricity for people		

Comment Box: If YES, please briefly elaborate on this work (maximum 100 words).

80. Has your entity provided assistance to countries in transforming food systems towards the goal of ensuring food security and healthy diets for all?
    ☐ Yes
    ☐ No
    ☐ Not applicable (your entity does not operate in food systems)

Optional comment box.

A/RES75/233 (OP112). "Calls upon the entities of the United Nations development system to continue efforts to achieve gender balance in appointments within the United Nations system at the global, regional and country levels for positions that affect operational activities for development, including appointments to resident coordinator and other high-level posts, with due regard to the representation of women from programme countries, in particular developing countries, while keeping in mind the principle of equitable geographic representation."

81. Please briefly outline what your entity has done in the last 3 years to achieve or ensure gender balance in appointments within your organization at all levels (maximum 100 words).

IV.   Results-based Management

A/RES/75/333 OP17 "requests the United Nations development system and its individual entities to continue to strengthen results-based management, focusing on long-term development outcomes, developing common methodologies for planning and reporting on results, including on agency-specific activities, and on inter-agency and joint activities, improving integrated results and resources frameworks, where appropriate, and enhancing a results culture in the entities of the United Nations development system."

82. Does your entity have a dedicated RBM unit and/or staff dedicated to RBM?
    ☐ Yes
    ☐ No, but RBM approaches are promoted internally to staff
    ☐ No

    Optional comments:

A/RES/71/243, OP 70: "Calls upon the United Nations development system to introduce or strengthen knowledge management strategies and policies, with a view to enhancing transparency and improving its capabilities to generate, retain, use and share knowledge, and move towards a system-wide open data collaborative approach for a common and accessible knowledge base."

83. As part of annual reporting to your governing body in 2023, did your entity report on measures it took to strengthen knowledge management strategies and/or policies for a common and accessible knowledge base?
    ☐ Yes
    ☐ No
    ☐ Not applicable

    Comments Box: If Yes, please briefly explain what was done (max 100 words).

84. What proportion of your entity's evaluations completed in 2023 had a management response (excluding those 2023 evaluations for which there has not been sufficient time to provide a management response)?
    ☐ Under 50%
    ☐ 51-75%
    ☐ 76-89%
    ☐ 90-99%
    ☐ 100%

    Optional comments:

85. Has your entity made its *corporate* evaluations available on the UN Evaluation Group (UNEG) website (as authorized within disclosure provisions and policies)?
    ☐ Yes
    ☐ No

    Optional comments:

86. How many evaluations carried out jointly with another UN entity were completed by your entity in 2023 at?

    ☐ Global level:
    ☐ Regional level:
    ☐ Country level:

87. Briefly describe any constraints that have prevented you from doing more joint evaluations with other UN entities during 2023 (maximum 100 words):

88. Please briefly mention any incentives that are in place that are meant to encourage more joint evaluations with other UN entities (maximum 50 words):

89. What proportion of your entity's audits in 2023 are publicly available?
    ☐ 0-25%
    ☐ 26-50%
    ☐ 51-75%
    ☐ 76%-99%
    ☐ 100%
    Optional comments: Please provide link(s) to these audits.

A/RES/75/233, OP 113: "*Notes progress made and calls upon the United Nations development system entities to continue efforts and focus on preventing and taking immediate action on tackling sexual exploitation, abuse and sexual harassment, including by ensuring that policies and procedures deliver impact and are resourced sufficiently, and that proposed actions are implemented at the country, regional and global levels, and to take measures to ensure that its workplaces are free from discrimination and exploitation, including sexual exploitation and abuse, violence and sexual harassment, and to continue to implement the Secretary General's zero-tolerance policy on sexual exploitation and abuse;*"

90. Your entity has:

	Yes	No
Policies that address sexual exploitation and abuse		
Policies that address sexual harassment in the workplace		
A sexual harassment action plan		
Annual reporting to your governing body on the actions taken to prevent and/or address sexual exploitation and abuse and/or sexual harassment in the workplace		

    Optional comments:

V.   Partnerships and Funding

A. Strengthening Partnerships and South-South Cooperation

A/RES/75/233, OP34. Recognizes that development partners and relevant stakeholders, including international financial institutions, civil society and the private sector, can positively support national development efforts and contribute to the achievement of the Sustainable Development Goals, and requests the United Nations development system to continue supporting programme countries to leverage robust partnerships, in accordance with national development policies, plans, priorities and needs, with a view to achieving the scale and pace of progress needed to realize the Goals by 2030;

91. Does your entity have the capacity to engage in and promote innovative partnership arrangements to support government efforts?
    ☐ Yes
    ☐ No, but there is a plan to build sufficient capacity
    ☐ No

Comment Box: If YES, please mention briefly (under 100 words) the steps that have been taken in this regard.

92. Does your entity have a functioning monitoring and reporting platform or mechanism/s that tracks the annual status and results of each partnership at global, regional and country level?

	Yes	No
Global		
Regional		
Country		

Optional comments:

93. Does your entity include a strategic focus on identifying national opportunities for public and private investment at scale to advance the SDGs?
   - ☐ Yes
   - ☐ No
       Comment box: If YES, please elaborate. If NO, explain why and whether there are plans to do so in the near future.

94. Please provide the exact or estimated number of your entity's active private sector partnerships at the global and regional levels.
   - ☐ That are newly formed since the start of this calendar year (2023)
   - ☐ That will end by the end of this calendar year (2023)

95. Does your entity's partnership policy or guideline include specific provisions to cooperate with Global Compact local networks or regional hubs?
   - ☐ Yes
   - ☐ No
   - ☐ Not applicable – your entity does not have a partnership policy or guideline

   Comment Box:.
   If NO, please briefly (max 50 words) explain why not and indicate if there are any plans for doing so in the future.

In relation to South-South cooperation, the 2020 QCPR (OP35) reiterated that "*the entities of the United Nations development system should enhance its support to South-South and triangular cooperation, at the request and with the ownership and leadership of developing countries, through a system-wide approach, bearing in mind their respective mandates and comparative advantages, taking into account that South-South cooperation is a complement to, rather than a substitute for, North-South cooperation...*"

96. Do your entity's strategic plan and programming instruments integrate South-South and triangular cooperation (SSTC) as a specific implementation modality?

	Yes	No
At global level		
At regional level		

Comment Box: If NO, please mention any plans for doing so in the future.

97. Are South-South cooperation results reflected in your entity's corporate reporting?
    ☐ Yes
    ☐ No
    Optional comment Box: If NO, please mention any plans for doing so in the future (max 100 words).

98. (skip logic: If yes) Do your entity's regional and country offices report explicitly on South-South cooperation?

	Yes	No	Not applicable
Country offices			
Regional offices			

    Optional comment Box

99. Please mention briefly (under 100 words) any challenges your entity faces in regard to mainstreaming and enhancing support for South-South cooperation:

100. During the last 12 months, how many initiatives, global policy dialogue and advocacy events focused on South-South and triangular cooperation were facilitated by your entity?

101. What specific steps, if any, were taken by your entity to institutionalize South-South and triangular cooperation in its work? Please select all that apply:
    ☐ Dedicated Unit for South-South Cooperation
    ☐ Focal point for South-South
    ☐ Budget
    ☐ Other (please specify)
    Optional comments:

102. Did your entity support regional entities from the South to develop and facilitate South-South and triangular cooperation initiatives in the last year?
    ☐ Yes
    ☐ No
Comment Box: If YES, how many South-South and triangular cooperation initiatives were supported?

B. Funding

The 2016 QCPR (OP34) and the 2020 QCPR (OP56) urge entities of the UNDS "through their governing bodies, to take concrete steps to address on a continuous basis … the growing imbalance between core and non-core resources, including by, but not limited to: (c) Exploring options to broaden and diversify the donor base in order to reduce the reliance of the system on a limited number of donors;"

103. Does your entity report annually, as part of its regular reporting to its governing body, on concrete measures to broaden its donor base?
    ☐ Yes
    ☐ No
Not applicable
    Comment Box: If YES, please briefly outline what these concrete measures are (maximum 100 words). If NO, please indicate why not and whether there are intentions to do so in the future.

A/RES/72/279. OP28 "Welcomes the commitment of the Secretary-General to repositioning the United Nations development system in accordance with calls by Member States set out in resolution 71/243 and in the present resolution, recognizes that that commitment to reform is an essential component of a Funding Compact, and therefore requests the United Nations development system, as the starting point for its commitment to the Funding Compact:
(e) To allocate, where applicable, at least 15 per cent of non-core resources for development to joint activities;"

104. What percentage of your entity's programming expenditures on **development activities** in 2022 were allocated to joint programmes?
    ☐ Less than 5%
    ☐ 5-10%
    ☐ 11-15%
    ☐ 16-20%
    ☐ 21-30%
    ☐ 31-40%
    ☐ 41-50%
    ☐ over 50%
    ☐ Not applicable (my entity does not carry out development activities)

Optional comments:

Both the 2016 QCPR (OP31) and the 2020 QCPR (OP51) urged donor countries, and encouraged other contributors "to maintain and substantially increase their core contributions to the United Nations development system, in particular its funds, programmes and specialized agencies, and to contribute on a multi-year basis, in a sustained and predictable manner."

105. Please estimate the proportion of the financial contributions your organization received in 2022 that were part of a multi-year commitment:

Year	Less than 10%	10 to 20%	21 to 30%	31 to 50%	51 to 75%	Over 75%	Don't know
Core / unearmarked contributions							
Overall financial contributions							

Optional comments: Please detail below the precise fraction or percentage share of core contributions that were part of a multi-year commitment, if known.

The 2016 QCPR (OP30) and 2020 QCPR (OP50) called "for the enhancement of accountability, transparency, efficiency and effectiveness in the funding of the United Nations operational activities for development in order to incentivize contributions by donor countries and other contributors, and calls upon United Nations funds, programmes and specialized agencies to publish timely, harmonized and verifiable data on funding flows." The 2016 QCPR (OP34b) and 2020 QCPR (56b) urged UNDS entities through their governing bodies to identify "in the context of integrated results and resources frameworks, the level of resources adequate to produce the results expected in their strategic plans, including administrative, management and programme support costs"

106. Does/Is your entity's integrated results and resources framework:

	Yes	No
identify the level of resources adequate to produce the results expected in the strategic plan		
based on theory of change and supported by indicator metadata		
include performance indicators		
reviewed every one or two years with adjustments made as appropriate		

Optional comments:

107. Does your entity systematically publish the following:

	Yes (centrally)	Yes (not centrally)	No	Not applicable
Project documents				
Funding data				
Evaluations				
Projects lists				

Optional comment: Please provide links to any transparency portals for your agency.

The 2016 QCPR (OP43) and 2020 QCPR (OP65) urged the entities of the UNDS "consistent with their mandates, to align their next integrated budgets with the present resolution and, in that context, to improve the functioning and effectiveness of the structured dialogues on how to fund the development results agreed in the strategic plans", with the 2020 QCPR adding "including through the implementation of the Funding Compact commitments".

108. Did your entity hold such a structured funding dialogue in 2023 with its governing body on how to finance the development results agreed in the new strategic planning cycle?
   ☐ Yes
   ☐ No
   ☐ Not applicable

Comment Box: If **NO**, please briefly (in under 50 words) explain why not and any relevant plans

109. [Skip-logic, if **YES** on structured funding dialogue] Please briefly summarize the key messages emanating from your organization's 2023 structured dialogue? (

110. Does your entity report on its implementation of relevant entity and Member States Funding Compact commitments to its governing body?
   ☐ Yes
   ☐ No
   ☐ Not applicable

If yes, please provide the link(s) to any such reporting

111. Recognizing the respective responsibilities of Resident Coordinators and UN Country Teams in that regard (per the Management and Accountability Framework), does your entity have guidance or a process in place for your country representatives to work with the RC to promote a coherent approach to funding as per the principles, objectives and commitments of the Funding Compact (in particular, flexible and strategic-level funding and funding that supports and facilitates common results and joint activities)?
   ☐ Yes
   ☐ No
   ☐ Not applicable (your entity does not have country representatives)
   Comment box: If NO, please indicate why not.

112. Does your entity have guidance or processes and instruments in place to facilitate use of relevant global pooled funding mechanisms (e.g., Joint SDG Fund, Spotlight Initiative, Peacebuilding Fund, etc.) by country representatives?

☐ Yes
☐ No
Optional comments:

113. Does your entity adhere to the UNSDG guidance on the 1% levy?
☐ Yes
☐ No
Comment box: If NO, please indicate why not

114. Do the amounts contributed by your entity as part of the 1% levy tally with the last available CEB estimates (also published as a funding annex at the ECOSOC operational activities for development segment annually) of overall tightly earmarked contributions?
☐ Yes
☐ No

Comment box: If No, how do you explain the difference and what steps within the entity's remit have been taken to reduce the gap?

The 2016 QCPR (OP35) and the 2020 QCPR (OP57) reaffirmed "the principle of full cost recovery, proportionally from core and non-core resources, thereby avoiding the use of core or regular resources to subsidize activities financed by non-core or extra-budgetary resources," and the 2020 QCPR reiterated the request "to analyse and explore in a collaborative manner options for harmonized cost-recovery policies."

115. Did your entity report on the implementation of your approved cost recovery policies and rates to your respective governing body in 2023?
☐ Yes
☐ No
☐ Not applicable

Comment Box: If YES, please provide the title, page number and link to the source document.
If NO, please explain why not and any relevant plans for doing so in the future.

116. In 2023, did your entity include <u>estimated</u> and <u>actual</u> cost recovery amounts in its budget presented for approval by the governing body?

	Yes	No	N/A
Estimated amounts			
Actual amounts			

Comment Box: If YES, please provide the title, page number and link to the source document.

117. How many support fee waivers did your entity issue in 2022 and what was the total value (in USD) of the 2022 agreements for which a support fee waiver was granted?
☐ Number of waivers:
☐ Total value of agreements:

The 2016 QCPR (OP38) and the 2020 QCPR (OP61) urged UNDS entities "to further explore innovative funding approaches to catalyze additional resources" and encouraged entities "to share knowledge and best practices on innovative funding, taking into account the experiences of other multilateral institutions, and to include this information in their regular financial reporting;"

118. Does your entity report on the estimated resources generated from innovative funding modalities as part of its regular financial reporting?
  ☐ Yes
  ☐ No
  ☐ Not applicable

Comment Box: Please highlight any efforts by your organization in 2023 related to exploring innovative funding approaches to mobilize additional resources (maximum 100 words).

119. Please add any information you deem relevant to the objectives of this survey.

120. Finally, we would welcome any comments you would like to make on the survey itself.

Thank you