QCPR 2023 Survey of UN Resident Coordinators

Part I: Survey of UN Resident Coordinators

Welcome to this survey on progress in implementing UN General Assembly resolution 75/233 on the Quadrennial Comprehensive Policy Review (QCPR) of UN operational activities for development, as well as General Assembly resolution 72/279 on the repositioning of the UN development system (UNDS).

The purpose of the survey is to enable Resident Coordinators to provide feedback on the country-level implementation of the QCPR, including the repositioning of the UNDS, with the ultimate purpose to improve UN development system support to the implementation of the 2030 Agenda. The results of the survey will be used in the preparation of the next Secretary-General's report on the implementation of the quadrennial comprehensive policy review of operational activities for development of the United Nations system and the report of the UNSDG Chair on the Development Coordination Office (DCO) and the Resident Coordinator (RC) system to be presented to the Economic and Social Council and the General Assembly in 2024[1].

Please be sure to submit the official response online. Depending on the browser used, the survey software can allow the questionnaire to be saved and reopened at a later stage on the same computer.[2] Should you wish to keep a copy for your records, we advise you to record your responses into the Microsoft Word version of the questionnaire.

Responses and comments will be treated in strict confidence and will remain anonymous. The data will be used solely for the purposes of the mandated reporting of the Secretary-General and the Chair of the UNSDG as a feedback loop to help inform continued improvements in the work of United Nations country teams. The reporting will not contain any data or statement from which a reader can identify the source. Responses will be amalgamated by groups of countries by the UN Department of Economic and Social Affairs before being shared with other offices.

In this questionnaire, the term 'UN entities' is used to describe UN Specialized Agencies, UN Funds and Programmes, and Departments of the UN Secretariat that are carrying out or supporting operational activities for development.

If you have any questions regarding the survey, please contact the DESA QCPR team at qcpr@un.org.

Thank you for your cooperation.

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[1] For past reports see https://www.un.org/ecosoc/en/oas-qcpr
[2] Requires cookies to be saved on the device.

I.　　Country Profile

1. Please select your country/location [drop down menu]
      Other (please specify)

   If you currently serve as a Resident Coordinator that covers a UN multi-country office, please respond with reference to your country of residence. If there is a notable difference among countries covered in the UN multi-country office, please note this in the "other comments" field.

II.　　The UN Sustainable Development Cooperation Framework/UNDAF

A.　Integrated and coordinated support

*Cooperation Frameworks (CFs) are developed with the full participation of national governments, and in consultation with relevant stakeholders (A/RES/75/233 OP72). Entity-specific **Country Programme Documents** (CPDs) **or equivalent instruments** should be derived from the UN Sustainable Development Cooperation Framework's agreed priorities (A/RES/75/233 OP 71, 72, 73, 74, 76).*

2. With regard to the main processes in the life cycle of the Cooperation Framework/UNDAF, the Government involvement was sufficient to ensure national ownership and alignment with development plans and strategies:

	Strongly agree	Agree	Disagree	Strongly disagree	Not applicable
CF/UNDAF development					
CF/UNDAF implementation					
CF/UNDAF evaluation					

Optional comments:

3. What proportion of UN country team members involve the Resident Coordinator in key stages of agency-specific strategic planning in relation to UN Cooperation Framework agreed priorities?
   ☐ All
   ☐ Most
   ☐ Some
   ☐ None
   Optional comments:

4. What proportion of UN country team members formally solicit the Resident Coordinator's feedback on the alignment of their Country Programme Documents (or equivalent instrument) to the UN Cooperation Framework?
   ☐ All
   ☐ Most
   ☐ Some
   ☐ None
   Optional comments:

5. What proportion of Country Programme Document (CPDs) or equivalent programming instrument would you estimate are aligned with the Cooperation Framework/UNDAF?
   ☐ All of them (100%)
   ☐ 75 to 99%

- ☐ 50 to 74%
- ☐ 25 to 49%
- ☐ 1 to 24%
- ☐ None of them (0%)
  Optional comments:

6. Does the UNCT provide timely and sufficient financial data to enable the preparation of an effective Funding Framework for the Cooperation Framework?
   - ☐ All entities provide sufficient information on time
   - ☐ Most entities provide sufficient information on time
   - ☐ Some entities provide information on time
   - ☐ No entities provide information on time
   - ☐ N/A – We don't have a Funding Framework

   Optional comments: Please briefly mention any good practices or challenges related to the timeliness of the data received.

7. Please estimate what percentage of the CF/UNDAF budget is allocated for joint programmes:
   - ☐ >50%
   - ☐ 26-50%
   - ☐ 15-25%
   - ☐ 5-14%
   - ☐ <5%

   Optional comments: Please specify any assumptions made in answering this question.

8. In the last year, are **entities of the UNDS** and contributing Governments showing more or less interest in joint programmes in the country?

	Showing more interest	About the same	Showing less interest	Don't know
UNDS entities				
Contributing Governments				

9. Over the course of the last year, has the UNCT reported an increase or decrease in joint resource mobilization?
   - ☐ Increase in joint resource mobilization
   - ☐ No change
   - ☐ Decrease in joint resource mobilization

   Optional comments

10. In the last 12 months, has the RC observed any change in Member State harmonization of reporting and visibility requirements on development-related contributions at the country level?

    Note: As part of the Funding Compact, Member States have committed to streamline their requests for reporting and visibility of their funding contributions, which often carry significant transaction costs for the United Nations and for the host Governments.

    - ☐ Significant increase in harmonization

- ☐ Some increase in harmonization
- ☐ No change
- ☐ Less harmonization
- ☐ Significantly less harmonization
  Optional comments:

B. UN Country Team configuration

*Measures implemented to align **staff capacities and UNCT configuration** with the cross-sectoral requirements of the 2030 Agenda (A/RES/75/233 OP 91, 94) and the specific challenges and needs of programme countries (A/RES/75/233 OP 94, 95).*

Note: UN configuration relates to the composition of a UN country team, including both UN entities physically present in the country and those contributing remotely. The tailoring of UNCT configuration entails a look at capacities needed to deliver on the outcomes in the Cooperation Framework, be it by in-country UN agency presence and/or from a regional /global base, or other non-physical presence modality.

11. The current UN configuration:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Allows to respond quickly to needs (flexible)					
Is cost effective					
Operates collaboratively					

Optional comments:

12. The current UN configuration is suitable for meeting the specific challenges of the country, as set out in the CF/UNDAF or equivalent instrument:
    - ☐ Strongly agree
    - ☐ Agree
    - ☐ Disagree
    - ☐ Strongly disagree
    - ☐ Don't know
    Optional comments:

13. *[Skip logic – if answered "disagree" or "strongly disagree"]* Please suggest how the UN presence could be more suited to your country's needs.

14. There is a clear division of labour among UN entities at the country level:
    - ☐ Strongly agree
    - ☐ Agree
    - ☐ Disagree
    - ☐ Strongly disagree
    - ☐ Don't know
    Optional comments: Please mention factors that have facilitated or been obstacles to ensuring a clear division of labour among the UN activities in the country.

15. Was a dialogue on a needs-based tailored UN country presence held between the Government and the UN development system, facilitated by the Resident Coordinator, in the light of the Cooperation Framework?
    - ☐ Yes
    - ☐ No, but we plan to do so within the next 12 months

☐ No
☐ Not applicable – we have not prepared a Cooperation Framework under the new procedures, still using an UNDAF
☐ Don't Know
Optional comments:

16. Please briefly describe, if applicable, the main challenges that the UNCT currently faces (or may need to address in the future) in aligning and tailoring its presence to meet the specific needs of the country in pursuing the implementation of the 2030 Agenda.

17. The UN staff in the country team has the right mix of capacities and skills to support the country's development:
☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ Don't know
Optional comments:

18. To what extent do you agree or disagree that the UNCT's expertise contributes effectively to the Cooperation Framework?
☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ Don't know
Optional comments:

III.   The UN development system offer

The integrated nature of the 2030 Agenda for Sustainable Development calls for a UNDS that works in a coordinated and coherent manner while leveraging each entity's mandate, role and expertise. The UN development system needs to move towards integrated action in response to the integrated and indivisible nature of the 2030 Agenda, by operating as a system within and among countries and at the regional and global levels to address the needs and priorities of programme countries (A/RES/75/233 OP 114, 86).

*Alignment of UNDS operational activities for development with national plans, strategies and priorities reflects **a tailored, demand-driven approach and strong national ownership and leadership** (A/RES/75/233 OP2, 4).*

19. Compared to one year ago, the UN Country Team is providing support that is:
☐ Much more coherent
☐ More coherent
☐ The same as previously
☐ Less coherent
☐ Much less coherent
☐ Don't know
Optional comments: Please indicate any major factors impacting changes in coherence

20. To what extent have the following measures improved the UNCT's offer to the country in the last year:

	To a great extent	To a moderate extent	To a small extent	No Change	Don't know	Not Applicable
Common Country Analysis						
Cooperation Framework						
Joint Workplans						
Strengthened capacity of the RC office						
Results groups						
Transparency on resource mobilization						
Collaborative approach to resource mobilization						
Increased pooled resources under the RC/UNCT's management (such as country-level SDG funds)						
Increased pooled resources available at global level (such as Joint SDG Fund, Spotlight, etc)						
System-wide reporting						
Systematic implementation of Management and Accountability Framework (MAF)						
Business Operations Strategy						
Increased use of common premises						

Optional comments per row:

21. Overall, the activities of the UNCT, as articulated in the Cooperation Framework/UNDAF, and the country's development needs and priorities are:
   ☐ Very closely aligned
   ☐ Closely aligned
   ☐ Slightly aligned
   ☐ Not aligned at all
   Optional comments: Please briefly mention any measures the UN should take in order to achieve closer alignment between its activities and the country's development needs and priorities.

22. To what extent do you agree or disagree that the UNCT adequately provides:
(*Note: "Integrated" in this context refers to policy advice that is offered by the UNCT acting in a collective way, rather than through each entity acting individually.*)

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know	Not applicable
Evidence-based policy advice that is tailored to national needs and priorities in the implementation of the 2030 agenda						
Joint integrated policy advice that is tailored to national needs and priorities in the implementation of the 2030 agenda						

Technical support in line with national needs and priorities						
Support to securing financing for the Sustainable Development Goals (SDGs)						
Support in developing integrated national financing frameworks						
Support to leverage partnerships for national development priorities						
Support for building statistical capacities and in data collection, analysis and management						

Optional comments:

23. The UNCT has contributed to needed changes in national policy and regulatory frameworks to advance the SDGs:
    - ☐ Strongly agree
    - ☐ Agree
    - ☐ Disagree
    - ☐ Strongly disagree
    - ☐ Don't know

Optional comments:

24. The Resident Coordinator has convened a diverse group of stakeholders focused on the financing mix needed to advance the SDGs:

    - ☐ Strongly agree
    - ☐ Agree
    - ☐ Disagree
    - ☐ Strongly disagree
    - ☐ Don't know

Optional comments:

25. The UNCT has contributed to national opportunities for public and private investment at scale to advance the SDGs:
    - ☐ Strongly agree
    - ☐ Agree
    - ☐ Disagree
    - ☐ Strongly disagree
    - ☐ Don't know

Optional comments:

26. The UNCT has strengthened collective efforts to build capacity of public institutions and civil society for SDG acceleration:
    - ☐ Strongly agree
    - ☐ Agree
    - ☐ Disagree

☐ Strongly disagree
☐ Don't know
Optional comments:

27. Please rate the UNCT's effectiveness in mainstreaming a leave no one behind approach when carrying out the following actions:

	Good	Adequate	Poor	Not applicable
Elaborating or updating the Common Country Analysis				
Developing or reviewing the Cooperation Frameworks				

28. If the Government presented a VNR in the last year, did the Government take **follow-up** actions to the Voluntary National Review (VNR)?
☐ Yes, and the Government requested the assistance of the UN in their implementation
☐ Yes, but no assistance was requested of the UN in their implementation
☐ No, the Government did not take follow-up actions to the VNR
☐ Don't know
☐ Not applicable - the Government did not present a VNR in the last year
Optional comments:

29. *[Skip logic, If "Yes and the Government requested the assistance of the UN" to previous question]* Please identify the area(s) where the UN assisted in the **VNR follow-up** (after presentation of report):
☐ Data collection/compilation
☐ Data analysis
☐ Data dissemination (e.g. national SDG data platforms)
☐ Stakeholder engagement
☐ Resource mobilization
☐ Awareness raising for the SDGs
☐ Capacity building for the SDGs
☐ General advice on the VNR follow-up process
☐ Integration of the follow-up actions in the national plans and policies
☐ Monitoring and evaluation of VNR follow-up actions
☐ Other (specify in comments below)
Optional comments:

30. All things considered, to what extent were the **VNR processes** effective in strengthening implementation efforts towards the 2030 Agenda in the country?
☐ Very effective
☐ Somewhat effective
☐ Somewhat ineffective
☐ Very ineffective
☐ Not applicable – the Government has not yet prepared/presented a VNR
Optional comments: How was it effective? How could it be made more effective?

A. Poverty eradication and leaving no one behind

UNDS entities are called upon to support and work with programme countries in the context of COVID-19, in a coherent and collaborative manner in implementing, with urgency, sustainable solutions and catalysing

partnerships, for achieving the Sustainable Development Goals in the post-COVID-19 era, giving particular attention to the specific challenges of countries in special situations, and analysing lessons learned from the response plans to the pandemic (A/RES/75/233, OP27).

Support to countries in implementing social protection systems and universal health coverage accelerates progress on poverty eradication *(A/RES/75/233 OP8, 25-27).*

A climate- and environment- responsive approach, *including biodiversity and ecosystem-based approaches, is mainstreamed into UNDS policies, strategic plans, programme planning and delivery (A/RES/75/233 OP29, 30, 37).*

*Capacities (A/RES/75/233 OP22, 109) and cooperation are strengthened in **science, technology, and innovation and international cooperation** (A/RES/75/233 OP31); **data collection and analysis** (A/RES/75/233 OP32); **development planning, monitoring & evaluation** (A/RES/75/233 OP31-32), **education** (OP38), **digital inclusion** (A/RES/75/233 OP27b, 100) and digital technologies for sustainable development and volunteerism (A/RES/75/233 OP45).*

Reaching the furthest behind first *including persons with disabilities**, human rights, gender equality and the empowerment of women and girls**, are integrated across UNDS entities' strategies, plans, programmes and operations (A/RES/75/233 OP12-15, OP28, 39).*

31. Please rate the effectiveness of the UN country team support to the country in the following areas:

	Very effective	Somewhat effective	Somewhat ineffective	Very ineffective	Not applicable – no support requested	Don't know
Implementing national social protection systems						
Mobilizing domestic resources for social protection						
Improving social protection policy, administration and delivery						

32. To what extent has the UNCT provided effective support to the host country in the past year in expanding targeted measures of social protection policies and programmes for:

	Very effective	Somewhat effective	Somewhat ineffective	Very ineffective	Not applicable – no support requested
Children and Youth					
Women and girls					
Persons with disabilities					
People living with HIV/AIDS					
Older persons					
Indigenous peoples					
Refugees, migrants and internally displaced persons					

Workers in the informal and rural economy, including young workers					
Other groups (Please specify below)					

Optional comments: Please specify "other groups" if selected.

33. Has the host country requested policy advice from the UN development system on climate action?
    ☐ Yes
    ☐ No

34. [*Skip logic: If "Yes"*] There is close collaboration among UNCT members on climate action programming:
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    Optional comments: Please mention any steps the UN could take to increase collaboration on climate action programming

35. Apart from climate action, environmental considerations, such as addressing pollution and biodiversity loss, have been mainstreamed into other areas of programming and policy advice (i.e. economic affairs, health, trade, development planning, etc.) across the UNCT over the past year:
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    ☐ Don't know
    Optional comments:

36. Has the host country requested policy advice from the UN development system on human rights?
    ☐ Yes
    ☐ No
    ☐ Don't know

37. [*Skip logic: If "Yes"*] There is close collaboration among UNCT members on human rights programming:

	Strongly agree	Agree	Disagree	Strongly disagree
Assisting the country in its engagement with international human rights mechanisms (Universal Periodic Review, treaty bodies, special procedures) and the use of their recommendations				
Upholding international norms and standards through advocacy and awareness raising				
Supporting national partners on the ratification and domestication of international treaties and alignment of laws, policies and practices with standards				
Building and strengthening of national capacities and institutions for the promotion and protection of human rights				

Optional comments:

38. Over the past year, the UNCT has provided effective support in:

	Strongly agree	Agree	Dis-agree	Strongly Disagree	Not appli-cable – not requested by the host country
Strengthening the capacity of the host country to build resilience to crisis, disasters and extreme climate events					
Implementing integrated policy approaches to **mitigate and adapt** to climate change					

Optional comments:

39. Has your host country requested support from the Resident Coordinator and UNCT on digital technology and cooperation?
    ☐ Yes
    ☐ No

40. *[Skip logic – if "Yes"]* Over the past year, has the UNCT provided effective support in digital technology and cooperation?

	Very effective	Somewhat effective	Somewhat ineffective	Very ineffective	Not applicable -host country did not request support
Improving digital inclusion and closing the digital gap					
Safeguarding online spaces to be open and safe for everyone					
Governing the development and use of Artificial Intelligence					

Optional comments:

41. Has your host country requested support from the Resident Coordinator and UNCT to expand access to inclusive and equitable quality education and lifelong learning?
    ☐ Yes
    ☐ No

42. *[Skip logic – if "Yes"]* Over the past year, how effective has been the UNCT support in the following areas

	Very effective	Somewhat effective	Somewhat ineffective	Very ineffective	Not applicable – host country did

					not request support
Improving children's access to digital learning					
Improving digital literacy					
Ensuring equal access to education and vocational training for persons with disabilities, indigenous peoples and children in vulnerable situations					
Taking measures towards lifelong learning and reskilling					
Making curricula and pedagogies more relevant					
Equipping the teaching professions and education workforce					
Increasing investment and financing in education					

Optional comments:

43. Has your host country requested support from the Resident Coordinator and UNCT on gender equality and women's empowerment?
    □ Yes
    □ No

44. *[Skip logic – if "Yes"]* Does the UNCT have sufficient capacity to deliver on gender equality as a **core priority** of work?
    □ Yes
    □ No
    Optional Comments: Please briefly note how capacity can be improved.

45. *[Skip logic – if "Yes" to the initial question]* Over the past year, the UNCT has provided effective support in:

	Strongly agree	Agree	Disagree	Strongly disagree	Not applicable
Promoting gender equality expertise					
Enhancing the collection, availability and use of sex-disaggregated data					
Strengthening institutional mechanisms and legal frameworks to prevent and eliminate violence and discrimination against women and girls					
Implementing specific measures to prevent women and girls from gender-based violence					
Implementing specific measures to strengthen responses of essential services for women and girls from gender-based violence					

Placing women and girls at the centre of sustainable development policy				
Full and equal participation of women and girls in development and emergency response plan				

Optional comments:

46. Has your host country requested UN support on youth?
    ☐ Yes
    ☐ No

47. *[Skip logic – if "Yes"]* Over the past year, how strong was the UNCT engagement in the following areas:

	Good en-gagement	Fair en-gagement	Minimal/ No en-gagement	Not applicable
Improving participation of youth in public affairs, including in political and civic processes				
Strengthening legal frameworks to improve political representation of youth, including young women				
Addressing the specific needs of youth in the areas of health and social protection				
Re-skilling and upskilling youth for employment				

Optional Comments:

B. National systems

48. The UN has contributed to the strengthening of national institutional capacities in the following areas (if such support was requested from the Government):

	Strongly agree	Agree	Disagree	Strongly disagree	Not applicable – Govern-ment did not request such support	Don't know
Planning						
Management						
Monitoring and Evaluation						
Statistical capacities and data collection, analysis and management						
Data disaggregation						

Optional comments: Please mention briefly factors that have helped or hindered the UN system from being fully effective in strengthening national capacities.

49. Considering the financial management and other capacities available in the country, to what extent do you agree or disagree that the UNDS is using parallel implementation systems (systems that do not utilize existing national capacities) as little as possible:

☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ Don't know

Optional comments: Please mention briefly any good practices or challenges in this regard.

50. In the past year, the UN has contributed to the strengthening of subnational and local institutions and capacities:
☐ Strongly agree
☐ Agree
☐ Disagree
☐ Strongly disagree
☐ Don't know

Optional comments: Please indicate ways in which the UNCT can better support the host country in this regard.

C. Partnerships and Financing for Sustainable Development Goals

Countries' capacities to engage in innovative funding approaches including blended financing (A/RES/75/233 OP58, 60-62), leverage **innovative national, regional and global partnerships** *(OP 33-35)* **and mobilize means of implementation** *is strengthened (OP23-24, 27b, 44).*

51. Is there a UN country team common approach on partnerships?
☐ Yes
☐ No, but there are plans to develop one in the next year.
☐ No
Optional comments:

52. The UNCT pursues a structured engagement with civil society groups throughout the planning and programming cycle:

	Strongly agree	Agree	Disagree	Strongly disagree	Not applicable
Putting in place a vision/strategy to actively promote and protect meaningful, safe and diverse civil society actor participation					
Taking appropriate steps to actively promote and protect meaningful, safe and diverse civil society actor participation both online and offline					
Establishing or strengthening consultative mechanisms/platforms of dialogue on national development processes					
Addressing barriers that prevent specific population groups from engaging in development processes					

Creating ongoing feedback loops				
Putting in place remedy mechanisms				

Optional comments:

53. What have been the main challenges, if any, for the UNCT in providing support for south-south and triangular cooperation?
    ☐ Lack of dedicated resources and capacity
    ☐ Lack of monitoring and evaluation
    ☐ Lack of engagement at national level
    ☐ Business rules and procedures
    ☐ Nature of the request
    ☐ Need for corporate strategy and policy
    ☐ Not applicable – the UN does not provide support on south-south and triangular cooperation
    ☐ Other (please specify in the comment box below)
    Optional comments: If you checked any of the items above, please provide a brief explanation. Please also mention any plans to develop a collective approach.

IV. The Management and Accountability Framework

The Management and Accountability Framework is fully implemented, including a clear dual reporting model of accountability (A/RES/75/233 OP 75, 77 and 88).

A. A reinvigorated RC system

Resident Coordinator system improves effectiveness and efficiency of operational activities for development at the country level (A/RES/75/233 OP 87, 92- 93, 97-99).

54. The Resident Coordinator is empowered within the UN country team to do the following:

	Strongly agree	Agree	Disagree	Strongly disagree
Make final decisions on the strategic objectives in the Cooperation Framework/UNDAF				
Substantially increase common resource mobilization				
Distribute common resources				
Inform country-level presence and leadership profiles of UN country team members				

Optional comments: Please mention briefly any challenges encountered.

55. How easy is it for the Resident Coordinator to access the expertise available within the United Nations development system to address national needs, priorities and challenges?

	Very easy	Somewhat easy	Somewhat difficult	Very difficult
Entities with physical presence				
Entities without physical presence				

Optional comments: Please note any main constraints on access to leverage expertise and knowledge.

56. The Resident Coordinator has the following attributes to prevent duplication of efforts within the United Nations country team:

	Strongly agree	Agree	Disagree	Strongly disagree

Sufficient capacity				
Sufficient prerogative				

Optional comments:

57. In the past year, the focus on common results among entities of the UN development system at the country level has improved:
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    ☐ Don't know

Optional comments:

58. If your areas of activity/activities cover humanitarian and peacebuilding work, please assess the level of collaboration among UN entities engaged in more than one of the areas selected above:

	Very close collabora-tion	Close collaboration	Limited collaboration	No collaboration at all	Not applicable
Development-Humanitarian					
Development-Peacebuilding					
Humanitarian-Peacebuilding					
Development-Humanitarian-Peacebuilding					

Optional comments: Please provide a good practice example of a whole-of-system response.

59. Has the Resident Coordinator experienced the sudden onset of a disaster where no Humanitarian Coordinator had been designated?
    ☐ Yes
    ☐ No

60. [*Skip logic: If Yes*] Was there a joint, methodologically sound and impartial response strategy prepared to address the emergency?
    ☐ Yes
    ☐ No

Optional comments:

61. The UN country team members regularly report to the Resident Coordinator in relation to the Cooperation Framework in a way that ensures strong coherence and complementarity of development, humanitarian and peacebuilding activities.
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    ☐ Not applicable (please explain below)

Optional comments:

B. A new generation of UN Country Teams

62. The latest UNCT annual report to the host country adequately reflects the UNCT's collective results and implementation of the Cooperation Framework/UNDAF:
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    ☐ Not applicable
    Optional comments:

63. Do UNCT members report to the Resident Coordinator regularly to meet your coordination needs on:

	All UNCT members do this	Most UNCT members do this	Only a few UNCT members do this	No UNCT member does this
Important meetings and discussions with government and other partners				
Entity-specific outreach to funding partners				
Programme implementation on performance of CF elements led by the entity				
Entity-specific activities as relevant to CF results				
Collective results based on the CF/UNDAF				

Optional comments:

64. In general, the reporting that the Resident Coordinator receives from UN country team entity representatives is of:

	Strongly agree	Agree	Disagree	Strongly disagree
High quality				
Sufficient scope and depth				
Relevant				
Sufficient frequency				
Sufficient to ensure effective communication with the Government regarding UNDS activities				

Optional comments: Please mention briefly any challenges encountered as well as suggestions on how to ensure that the UN country team regularly provides the Resident Coordinator with necessary updates.

65. The Resident Coordinator receives sufficient technical support from the UNCT to achieve the Cooperation Framework/UNDAF results in the following areas:

	Strongly agree	Agree	Disagree	Strongly disagree	Don't know
Analysis					
Planning					
Monitoring and evaluation					
Reporting					

Communication and advocacy					

Optional comments:

66. Please indicate the proportion of UN country team head of agencies for whom you have provided a formal input into their performance assessments in your capacity as Resident Coordinator in the past year.
    ☐ None
    ☐ Less than one third (but at least one)
    ☐ Between one and two thirds
    ☐ Greater than two thirds
    Optional comments:

67. To what extent is the Resident Coordinator invited to participate in high level delegations, meetings and/or events of UNDS entities, including those events organized by entities not physically represented in the country?

	By all of them	By most of them	By some of them	By none of them
Entities physically present in the country				
Entities not physically present in the country				

Optional comments:

68. Compared to two years ago, how informed is the Resident Coordinator of all in-country activities carried-out by entities not physically represented in the country.
    ☐ More informed
    ☐ No change
    ☐ Less informed
    ☐ Not applicable
    Optional comments:

69. Do UNCT members consult with the Resident Coordinator on sensitive cases related to their normative agenda?
    ☐ Yes
    ☐ No
    ☐ Don't know
    Optional comments:

70. How would you characterize the willingness of UNCT members to cooperate with you and your office in the past year?
    ☐ Very willing
    ☐ Willing
    ☐ Reluctant
    ☐ Very reluctant
    Optional comments:

71. There are no significant gaps and/or disconnects between UN Sustainable Development Group policies and the UNCT reality in your country:
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    Optional comments:

72. *[Skip logic – if "Disagree" or "Strongly disagree"]* Please note areas and policies with significant gaps and suggestions to close the gaps. What solutions do you have or have seen implemented to bridge these disconnects?

73. The implementation of the Management and Accountability Framework implementation has improved in the UNCT over the past year.
    ☐ Strongly agree
    ☐ Agree
    ☐ Disagree
    ☐ Strongly disagree
    Optional comments: Please note briefly which aspect(s) of the MAF can be further improved and why.

C. The regional and global dimensions

74. Please indicate how effective the following regional coordination mechanisms are in providing support on the regional or sub-regional issues of greatest relevance to the country(ies) under your purview.

	Very effective	Somewhat effective	Somewhat ineffective	Very ineffective	Not applicable
Regional Collaborative Platforms					
Issue-Based Coalitions					
Peer Support Groups					

Optional comments: Please indicate what can be further improved.

75. To what extent has the UNCT leveraged support from the relevant regional collaborative platform(s) in the past year?

	To a great extent	To a moderate extent	To a small extent	No change	It has worsened	Not applicable	Don't know
Normative and policy support related to the 2030 Agenda							
Technical expertise							
Platforms for policy discussion and exchange of experience							
Regional SDG monitoring, reporting, follow-up and review activities							

Optional comment

76. In the last year, you and the UNCT have benefitted from support of the headquarters of UN entities on:

	Strongly agree	Agree	Disagree	Strongly disagree	Not applicable	Don't know
Integrated policies to realize the SDGs						
Communications and Advocacy						
Data analytics and Statistics						
Digital transformation						
Innovation						
Leveraging partnerships						

Leveraging Financing						
Normative advice						
Performance and results orientation						
Strategic Foresight						

Optional comments:

77. Please choose the top areas of UN development system repositioning that have had the greatest positive impact in your UNCT's contribution to support the country's sustainable development progress. **[**select all that apply**]**

A new generation of UNCT:
- ☐ a revitalized, strategic, flexible and results and action-oriented United Nations Sustainable Development Framework
- ☐ UNCT presence and configuration
- ☐ Support to multi-country offices
- ☐ Strengthened capacities, resources and skill sets
- ☐ Common business operations

A reinvigorated RC system:
- ☐ dedicated, independent, impartial, empowered and sustainable development-focused coordination function and its transition to the Secretariat
- ☐ strengthened authority and leadership of resident coordinators, as the highest-ranking representatives of the United Nations development system

A revamped regional approach:
- ☐ reprofiled and restructured through Regional Collaborative Platforms (RCPs)

Strategic direction, oversight and accountability for system-wide results:
- ☐ improved efficiency, transparency and quality of governance structures
- ☐ improved monitoring and reporting on system-wide results
- ☐ strengthening of independent system-wide evaluation

Funding the United Nations development system:
- ☐ creation and implementation of the Funding Compact
- ☐ funding arrangements for the RC system
- ☐ funding for joint activities
- ☐ efficiency gains
- ☐ *Other (please specify)*

Optional comments:

78. Please add any information you deem relevant to the objectives of this survey.

79. Finally, we would welcome any comments you would like to make on the survey itself.

Thank you